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EXECUTIVE SUMMARY

The Gascoyne Regional Arts Plan (the Plan) provides a long-term framework to elevate the role of arts and culture – strengthening identity, inclusion, economic diversification and community wellbeing.

Developed in partnership with the region's four local governments of Exmouth, Shark Bay, Upper Gascoyne and Carnarvon, supported by the State Government and the Gascoyne Development Commission, it reflects a region-wide commitment to build a more visible, connected and sustainable arts and culture sector.

Spanning more than 135,000 square kilometres, the Gascoyne is defined by its iconic landscapes, deep Aboriginal cultural knowledge and proud communities. Yet structural challenges including geographic isolation, limited infrastructure, funding constraints and volunteer fatigue contribute to fragmentation in arts delivery and uneven access across the region. Despite this, there is clear creative energy and community appetite.

Over a nine-month period, The Plan was shaped through desktop research benchmarking and engagement involving more than 300 arts and cultural practitioners, community members, industry leaders, government and peak bodies. The result is a Plan grounded in local priorities and shared regional ambitions.

It is built around three interconnected strategic pillars – Identity, Capacity and Investment, and Experience – that together form a framework to strengthen creative infrastructure, participation, partnerships and storytelling across the region.

- ➤ Identity: While the Gascoyne is well known for its natural environment, World Heritage status and tourism appeal, its arts and cultural identity remains under-recognised and is not represented in a consistent way. There is an opportunity to bring greater cohesion, visibility and momentum to arts and culture across the Gascoyne by strengthening shared identity and creative voice and highlighting each Shire's unique, complementary attributes. Priorities include amplifying First Nations leadership and stories, embedding arts and culture in destination marketing and positioning arts and culture as relevant and accessible to locals and visitors alike.
- Capacity and Investment: is the highest priority area of focus, as regional arts delivery currently relies on project-based funding and a small number of overstretched individuals and organisations. Strengthening the Gascoyne region's creative infrastructure, programs, networks and coordination is essential to unlocking new opportunities and enabling sustainable sector growth. Priorities include establishing networks of local cultural officers, developing skills in technical production and business development, and improving access to grants, partnerships and state-level programs.



Experience: Participation in and engagement with arts and culture across the Gascoyne is influenced by practical and structural challenges. Variations in quality and breadth of activities and limited year-round programming impact engagement. There is a gap in activities and initiatives targeted towards young people. The Plan identifies opportunities strengthen coordination and delivery of new and existing region-wide attractions, programs and experiences to engage new audiences and attract visitors. The region's natural and cultural diversity provides a strong base for growth. Signature events like Jamba Nyinayi and the Ningaloo Sky Festival are elevating opportunities to participate, and venues of state and regional significance such as Gwoonwardu Mia, the Shark Bay Discovery Centre and Camel Lane Theatre have unrealised potential

Shire priorities to support regional goals

Part B of the Plan includes tailored Shire-level priorities, informed by place-based engagement.

- Shire of Upper Gascoyne has a unique opportunity to strengthen arts and culture by showcasing its environment and pastoral heritage, sustaining signature events and growing cultural tourism – leveraging regional partnerships and collaborations.
- Shire of Shark Bay has strategic assets and a reputation for visual arts and can
 use these as a foundation to develop a more connected approach to arts and
 culture reflecting the region's World Heritage values, marine science focus
 and deep sense of place.
- Shire of Exmouth is positioned to grow arts and culture by connecting creativity
 with its world-class natural environment and international destination appeal,
 with a focus on live performance, festivals and experiences for local community
 and visitors.
- Shire of Carnarvon is uniquely positioned to lead as a cultural and creative anchor for the Gascoyne, continuing to serve as a vital link in the state touring circuit from Geraldton and Karratha, particularly for visual and performing arts.

Throughout, opportunities to develop, strengthen and integrate Aboriginal-led programming, cultural tourism and intergenerational participation is key.

The Plan provides a guiding framework to be adapted and implemented over time. Achieving regional goals and delivering Shire-level priorities will require a shared commitment from federal, state and local governments, peak bodies, funding agencies, industry and community stake holders. While local governments play a critical role delivering community outcomes, ultimate success is dependent on collective effort, coordinated action and sustained investment across the region.





SECTION 1

PART 1 INTRODUCTION AND APPROACH

INTRODUCTION





ARTS AND CULTURE ARE CENTRAL TO COMMUNITY VITALITY — SPARKING CREATIVITY, FOSTERING CONNECTION AND SUPPORTING A SHARED SENSE OF IDENTITY AND BELONGING.

Western Australia's (WA) vast geography, diverse population and natural landscapes influence creative expression, storytelling and cultural exchange. In the regions, the availability of, and engagement with arts and culture contributes directly to the liveability and building inclusive, innovative and connected communities.

Arts and culture also plays a key role in regional economic development and diversification, as a unique value proposition supporting regional competitiveness and investment and as a driver for prospective residents, workers and visitors.

Realising the benefits of arts and culture requires shared commitment from federal, state and local government, industry bodies, local stakeholders and communities.

As a mechanism to strengthen community identity, resilience, prosperity and wellbeing, its growth requires coordinated planning, investment and partnerships.

Strong foundations, through cultural infrastructure, strategic grant funding, strong local networks and targeted programs are essential to develop and sustain talent, experiences and assets into the future.



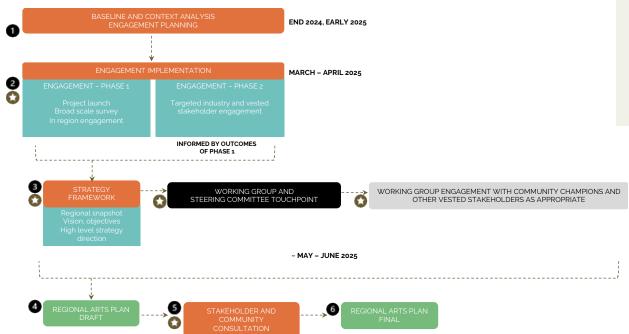
METHODOLOGY



This Gascoyne Regional Arts Plan (the Plan) has been developed in partnership with the region's four local governments of Exmouth, Shark Bay, Upper Gascoyne and Carnarvon, supported by the State Government and the Gascoyne Development Commission.

It reflects a shared commitment to recognise and strengthen arts and culture across the region and was developed over a nine-month period in 2025, comprising:

- A regional arts and culture audit desktop mapping of facilities and spaces; creative and cultural organisations; festivals, events and programs; infrastructure and experiences
- 2. Stakeholder and community engagement held in-region and virtually through a range of channels
- Development of a Strategy Framework detailing opportunities and challenges, a regional vision, strategic priorities, recommendations and outcomes for ratification by the project's Shire Working Group
- 4. Benchmarking and best practice research
- 5. Development of the draft Strategy for stakeholder comment (this document).



The Plan is structured in two sections.

Section 1: Parts 1 – 4 outlines the shared regional vision, goals and strategies that apply across the Gascoyne, shaped by community and stakeholder input. It sets the overall direction for strengthening arts and culture through regional collaboration and investment.

Section 2: Part 5 presents individual Shire-level priorities, reflecting local identity, opportunities and needs, highlighting how each Shire can contribute to and benefit from the regional vision.

A note on reading the draft Plan:

Where specific initiatives, events, infrastructure and partnerships are referenced, these are key opportunities, however, they are not exhaustive, and others may exist or arise during the life of the Plan.

The Plan identifies projects and priorities at regional and individual Shire-level, and these should not be interpreted as having funded committed, but can support future priority setting, budgeting and grant / funding submissions.

AUGUST 2025

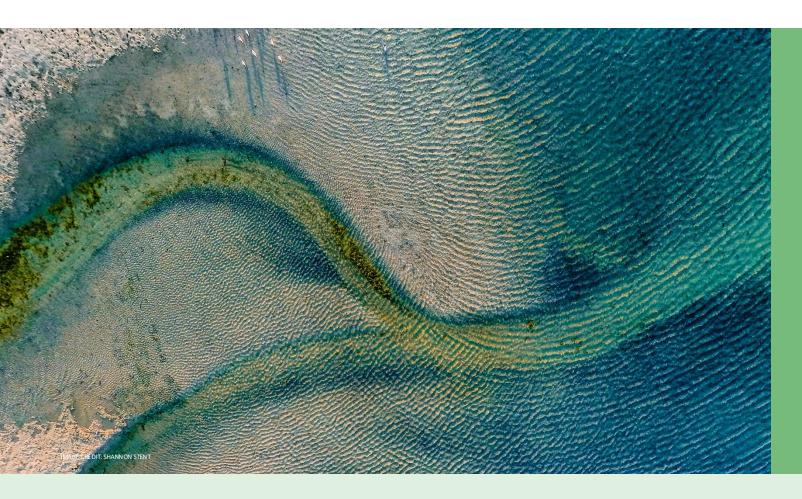
METHODOLOGY – THREE LENSES



The Plan centres on three important and inter-connected 'lenses', working together to celebrate identity, deepen and diversify experiences and strengthen industry and economic capacity.







SECTION 1

PART 2 REGIONAL CONTEXT

THE GASCOYNE REGION AT A GLANCE

The Gascoyne is one of Western Australia's most geographically expansive and sparsely populated regions, spanning over 135,000 square kilometres along the state's northwest coast.

First Nations peoples - including the Yinggarda, Baiyungu, Thalanyji, Malgana and Nhanda - have cared for the region's lands and waters for more than 50,000 years and their cultural traditions remain central to environmental management, knowledge sharing and regional identity.

With the lowest population density of any WA region, there are fewer than 10,000 people across four local government areas of Gwoonwardu / Camarvon, Warnangura / Exmouth, Gutharraguda / Shark Bay and Burringurrah / Upper Gascoyne.

The region is defined by its striking natural features, from globally recognised Nyinggulu / Ningaloo Reef and the productive Gascoyne River delta, to inland ranges and spectacular coastlines. These support a mix of industries including horticulture, fishing, tourism, logistics and emerging renewable energy projects.

Despite significant distance between towns and communities, and the challenges that come with its geographic diversity, local communities are innovative, adaptive and resilient. The Gascoyne's towns and settlements contribute to a diverse social and economic landscape.

The region plays a distinct role in Western Australia's future - as a place for tropical food produce, a custodian of globally significant marine and land-based ecosystems, and as a location with increasing relevance in climate resilience and low-emissions industries. Infrastructure links to major domestic and export markets are via the North West Coastal Highway and the Port of Carnarvon.

Tourism is a significant contributor to the Gascoyne's economy, underpinned by its extraordinary natural and cultural assets - including two UNESCO World Heritage-listed areas: Nyinggulu / Ningaloo Reef and Gutharraguda / Shark Bay. These attract visitors for their marine biodiversity and cultural value and support local tourism employment and enterprise - accommodation, tours, retail and hospitality. As tourism visitation grows, particularly in peak seasons, the region is balancing opportunity with long-term sustainability.

Like other regions, the Gascoyne is experiencing challenges in ensuring housing, infrastructure and workforce planning keeps pace with demand and supports both liveability for residents and quality experiences for visitors.

The region's uniqueness lies in its scale, cultures, marine life and landscapes and the enduring relationship between people and place.





DRIVING REGIONAL VITALITY THROUGH ARTS AND CULTURE

In 2022-23, cultural and creative activity contributed \$63.7 billion to Australia's GDP, representing 2.5% of total economic output, supporting approximately 282,000 jobs across a wide range of industries and businesses (1) in metropolitan and regional centres.

In Western Australia, the community recognises the value of arts and culture.

The Department of Local Government, Sport and Cultural Industries (DLGSC, now Department of Creative Industries, Tourism and Sport) 2024 Arts and Culture Monitor Survey shows that 83 percent of Western Australians believe the State Government should continue to invest in arts and culture to ensure activities remain accessible for all. Nearly three-quarters of respondents were willing to pay more to support better access and quality (2).

The connection to community wellbeing is also evident with more than 80 percent of respondents agreeing that engaging in arts and culture makes them feel good and supports their mental health, while 73 percent say it helps build a stronger sense of belonging and social connection (2).

These sentiments are even more critical for regional Western Australia, where geographic, cost and other challenges creates barriers to access and engagement. Here, opportunities to showcase culture and community, participate in festivals, performances, exhibitions and creative programs are essential to overall wellbeing.

Across the state, the appetite for arts and culture is strong. Local participation rates reflect broader trends: 69 percent of Western Australians attended or participated in arts and cultural activities in the past year and almost nine in ten would like to do so more often if given the chance (2).

Local cultural infrastructure, community events and creative programs have a broad impact. They bring people together, create local pride and foster community resilience and support and create opportunities for creative businesses and cultural practitioners. However, despite these benefits, overall investment in art and culture remains modest. On average, WA invests about \$2.44 per person per week in arts and culture – an amount considered too low by more than half of the community (2).

Increasing targeted and sustained funding to meet local, place-based needs is essential to ensure communities in the Gascoyne have equitable and ongoing access to arts and culture and its benefits.



Catalyse® PtyLtd (2024). 2024 Arts & Culture Monitor Survey Report Prepared for the Department of Local Government, Sport and Cultural Industries, Government of Western Australia.





TRENDS INFLUENCING THE SECTOR



1. RISING COSTS MAKE VALUE FOR MONEY ESSENTIAL

Australians are more cautious about discretionary spending as cost-of-living pressures continue. In WA, 31 percent of people say financial barriers prevent them from attending arts and cultural events more often (Catalyse, 2024).

Nationally, the demand for experiences that feel "worth the spend" is rising - audiences want affordability without compromising on quality.

Pricing strategies, subsidies and outreach programs that reduce access costs are becoming essential to sustain equitable participation.

2. ONLINE AND LIVE EXPERIENCES GO HAND IN HAND

Digital delivery is now an expected part of the arts and cultural landscape.

According to Creative Australia, 47 percent of Australians engaged with arts and culture online in the past year, with higher rates among younger and regional audiences.

Many now seek hybrid models: live-streamed events, digital access to exhibitions and ondemand recordings with reach reach beyond physical venues. This allows organisations to build broader audiences and respond to challenges such as geographic isolation and transport barriers.

3. FIRST NATIONS ARTS AND CULTURAL TOURISM ON THE RISE

There is strong and growing demand for Aboriginal and Torres Strait Islander-led cultural experiences.

Visitors seek authentic opportunities to learn through storytelling, performance, art and guided cultural tours. Tourism Research Australia reports that nearly one in five international tourists to Australia now participates in a First Nations cultural activity. In WA, regions with strong Aboriginal cultural offerings are seeing increasing interest from both domestic and global travellers — supporting economic development and social enterprise growth.

4. LOCAL, AUTHENTIC EXPERIENCES WIN HEARTS

People are increasingly drawn to experiences that reflect local identity and cultural authenticity. In the 2023 National Arts Participation Survey, 75 percent of Australians said they are more likely to engage with arts that connect to their community or place (Creative Australia, 2023). This includes community-led festivals, hyper-local productions and First Nations-led storytelling.

Events that celebrate real voices grounded in regional identity continue to attract strong engagement and foster social cohesion.

5. CREATIVITY FOR WELLBEING AND INCLUSION

Participation in arts and culture is increasingly recognised for its role in supporting mental health and wellbeing. In WA, 80 percent of people say that engaging with the arts makes them feel good, and 73 per cent say it helps them feel more connected to others (Catalyse, 2024). Creative programs that invite active involvement, such as community choirs and visual art workshops, are highly valued for building resilience, addressing social isolation and supporting intergenerational connection, particularly important in regional and remote communities.

6. BUILDING A SKILLED AND SUSTAINABLE CREATIVE WORKFORCE

Creative workers face persistent challenges. According to the 2024 Revive Sectoral Analysis, cultural and creative industries have slower employment growth than the broader economy, and artists and creatives rely on multiple work streams to sustain careers. In regional Australia, access to training, mentoring and stable employment is limited, creating further pressure. Targeted investment in skills development, paid placements and regional career pathways are critical to building a resilient, future-ready creative sector.

^{1.} Creative Australia (2023). National Arts Participation Survey. Creative Australia, Sydney.

Australia Council for the Arts (2021). Creating Our Future: Results of the National Arts Participation Survey. Australia Council, Sydney.

Bureáu of Communications, Arts and Regional Research (2024). Analysis of the Cultural and Creative Sector — Revive: Sectoral Analysis — December 2024. Commonwealth of Australia.

Catalyse® PtyLtd (2024). 2024 Arts & Culture Monitor Survey Report. Prepared for the Department of Local Government, Sport and Cultural Industries, Government of Western Australia.

^{5.} Tourism Research Australia (2024). National Visitor Survey Results: Arts and Cultural Tourism Trends.

ARTS AND CULTURE IN THE GASCOYNE - WHERE ARE WE NOW?

In the Gascoyne, arts and culture is developing from a modest but promising base, and the region has significant potential to position it as a central pillar of identity, liveability, community wellbeing and economy.

While there are current challenges in accessing arts and culture - along with significant funding, infrastructure and capacity limitations - there is strong and growing community and stakeholder appetite to spotlight the region's creative potential and signal the need for renewed investment and focus at federal, state and local levels.

While not always visible, creative activity is taking place - and in many respects, the region performs beyond its capacity. From local artists and dedicated volunteers to place-based festivals and community programs, there are signs of creative energy and cultural value, however, the sector is fragmented, with no cohesive leadership and direction to grow its potential in a coordinated and impactful way.

In-region stakeholder and community engagement, along with the Department of Local Government, Sport and Cultural Industries (DLGSC) Annual Arts and Culture Monitor Survey report (2024) demonstrates that community access to arts and culture in the Gascoyne is a recurrent challenge.

Practical barriers including geographic isolation, limited infrastructure and inconsistent programming make it difficult for communities to participate, and for practitioners to deliver and sustain. The cost and complexity of activating programs in the region further restricts what is possible without recurrent support and funding certainty.

Community-based organisations and individual volunteers play a vital role in delivery of arts and culture programs and initiatives, but experience burnout and fatigue. Without a sustainable delivery model and consistent funding, community capacity is stretched, momentum is inconsistent, and valued initiatives such as festivals and cross-regional programs become at risk, particularly when key individuals move on.



At federal and state level, arts and cultural development in the Gascoyne is not a priority focus, likely due to its small scale and limited capacity to advocate strategically and leverage current policy and programs. Representation in state-level strategic planning, funding and cultural forums is limited. Assets of state-level significance are not performing as they should, due to high operating costs and a lack of recurrent investment, shouldered by local governments with limited financial means.

Local government and industry bodies approach arts and cultural program delivery differently – responding to local priorities, and in doing so, also contribute to gaps and duplication. Improved alignment is needed to ensure a shared regional direction and more efficient use of resources. Strong partnerships with state agencies and industry bodies will be critical to bridge gaps and drive impact.

Despite challenges, there are strong foundations for growth. The region is home to remarkable natural and cultural assets — from World Heritage-listed areas and Aboriginal cultural knowledge to vibrant festivals, fresh produce, dark skies, marine life and pastoral heritage. Each Shire has distinct cultural attributes that form a strong collective. With the right leadership, advocacy and regional coordination, the Gascoyne has the potential to build a resilient, inclusive and thriving arts and culture sector in the future.







SECTION 1

PART 3 STAKEHOLDER AND COMMUNITY ENGAGEMENT

STAKEHOLDER AND COMMUNITY ENGAGEMENT

More than 300 stakeholders were engaged to inform the Plan.

Recognising the depth and diversity of regional arts and culture stakeholders, as well as business, tourism and related sectors, engagement targeted a broad cross section of community and industry – aiming to build ownership and equity at regional and local levels. Working to an approved Stakeholder Engagement and Communications Plan, the two-phase engagement strategy centred on a campaign style approach and online tools to maximise reach and access. This was complemented by in-person Think Tank workshops and targeted stakeholder and industry roundtables.

Phase 1: Broad community and stakeholder engagement (March 2025)

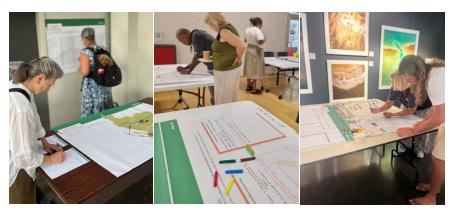
A brand identity was used to position the project, raise awareness and visually unify engagement activities across the region. It was supported by regional promotion coordinated through each Shire including social media, database distribution and direct promotion via posters and other display material. During this phase, Shires and project partners also promoted the project to community and interest representatives (youth, seniors, CALD communities and others) through existing meetings and touchpoints. A broad survey and series of Think Tank workshops were conducted.

Phase 2: Targeted stakeholder and industry engagement (April - May 2025) Informed by the findings from Phase 1, Phase 2 engagement consisted of virtual 'round tables' held with representatives from federal, state and local government, peak industry bodies, venues and attractions, event organisers, performing arts, business and tourism stakeholders.



The Gascoyne Regional Arts Plan brand identity was used to position and raise awareness of the project and visually unify engagement activities across the region.





ENGAGEMENT REACH



164 survey

- Majority 35-54
 79% female
- 79% Temale
- 37% work in the sector
 1 in 5 belong to sector organisation or group



~60 think tank pax • Approximately 60 people

 Approximately 60 people attended one of 8 creative think tanks held in Denham, Carnarvon, Exmouth and Upper Gascoyne



>25 industry stakeholders

5 virtual roundtables held with State and Local government, peak industry bodies, venues and attractions, event organisers, performing arts, business and tourism stakeholders.



~75 primary and high school students

 6 schools across the region participated in creative visioning exercises about the future of arts and culture in the Gascovne.

Engagement with Traditional Custodians

Engagement with representatives from the region's Traditional Custodians and Prescribed Body Corporates. Key outcomes of this ongoing engagement are highlighted in the draft Strategy Framework, particularly the requirement for ongoing comprehensive consultation.

STAKEHOLDER AND COMMUNITY ENGAGEMENT

Key findings from the survey, in region engagement and stakeholder round tables.



- · Climate and natural environment
- · Diverse, resilient and welcoming
- · A conservative mindset
- The region's cultural identity is not associated with being progressive, innovative or entrepreneurial.

IDENTITY

 Natural attractions – such as Ningaloo Reef, Cape Range National Park, Gascoyne River, Carnarvon Blow Holes and Aquarium
 Cultural facilities such as Gwoonwardu Mia.

 Cultural facilities such as Gwoonwardu Mia, Ningaloo Discovery Centre, Exmouth Community Arts Centre

- Programming initiatives Exibald, Gascoyne in May, Ningaloo Sky Festival, Carnarvon Windfest
- Creative communities and artisans established and emerging artists, people and their stories.

TODAY,

ACCESSIBILITY OF

ARTS AND CULTURE

IN THE GASCOYNE

IS CONSIDERED

BELOW AVERAGE

70% OF PEOPLE AGREE
ARTS AND CULTURE IS AN
IMPORTANT PART OF
COMMUNITY LIFE

54% OF PEOPLE AGREE IT IS AN IMPORTANT DRIVER OF THE ECONOMY



- On average, people are engaging in arts and cultural experiences a few times per year, for community connection, happiness and wellbeing, to support the economy and for entertainment.
- Barriers to engaging more frequently include short notice for upcoming activities, being too busy, distance to travel, lack of information and activities not aligned to their interests.
- The top 5 opportunities for enhancing arts and cultural experiences are:
 - 1.Natural landscapes for inspiration
 - 2. Festivals and community events
 - Aboriginal-led cultural experiences
 Live music and performing arts scene
 - 5.Rich history and heritage



CAPACITY

Top five priorities to build capacity over the next five years were:

- Improving business and commercial opportunities for creatives
- Stronger partnerships across sectors including health, education, tourism, and agriculture
- Sustainable funding arrangements
- Bridging technical skill gaps in sound and lighting to support performing arts
- Better pathways for youth and emerging artists





STAKEHOLDER AND COMMUNITY ENGAGEMENT

A tailored survey for each Shire provided unique insights about the current state and future priorities for arts and culture, unique to each community. Further Shire-level insights and outcomes are summarised in Part 5 Shire Priorities.

PARTICIPATION IN ARTS AND CULTURE VARIES BY SHIRE



SHIRE OF EXMOUTH

- · Most people take part in arts and cultural activities only a few times a year.
- Main reasons for participating are entertainment, wellbeing, and community connection.
- Biggest barriers are poor promotion, not enough relevant activities, and people being too busy.



SHIRE OF CARNARVON

- Most people participate a few times a year, mainly through galleries, festivals and markets.
 People get involved for community connection, wellbeing and local economic benefits.
- Barriers are poor communication, inconvenient timing, and not enough activities that match interests.



SHIRE OF SHARK BAY

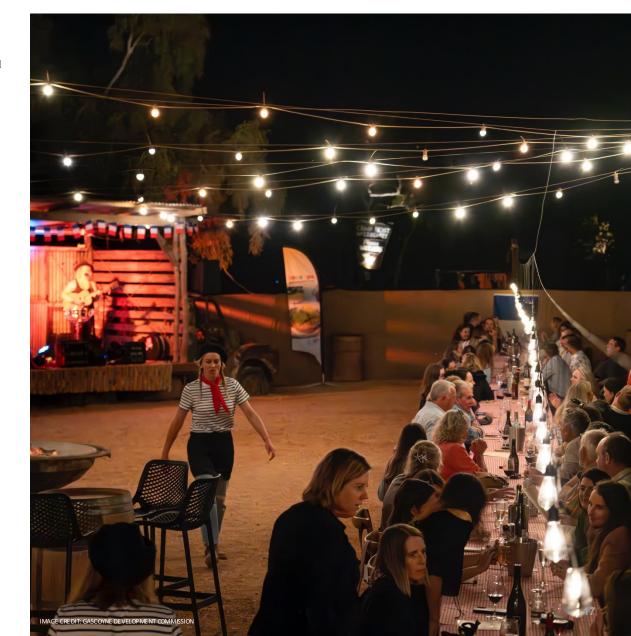
- · Most people join in a few times a year, with some attending monthly.
- . Entertainment, community connection and wellbeing are key motivators.
- · Barriers are late promotion, busy schedules, and distance or access issues.



SHIRE OF UPPER GASCOYNE • Many people engage in arts and cultural activities

- only once a year.
- Community connection, wellbeing and local economic support drive participation.
- Barriers include lack of activities that match people's interests, short notice and long distances to attend.





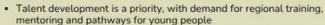
STAKEHOLDER AND COMMUNITY ENGAGEMENT

STAKEHOLDER ROUND TABLE INSIGHTS



YOUNG PEOPLE ARE SEEKING
MORE OPPORTUNITY TO
PARTICIPATE IN CREATIVE
ENDEAVOURS THAT CONNECT
THEM TO THEIR PEERS AND
COMMUNITY IDENTITY





- Cross-sector partnerships with tourism, health, education and sport are seen as vital
- Volunteer burnout, ageing infrastructure and limited coordination are impacting growth
- There is support for small, flexible grant programs and shared services to lighten administrative responsibilities
- There is strong momentum for a regional touring circuit to improve access, reduce costs and build audiences
- Events that blend art, food, environment and Aboriginal culture are seen as key to the region's identity
- A digital platform to connect creatives, events and funding opportunities is seen as a critical enabler.

THE GASCOYNE ARTS ECOSYSTEM IS DYNAMIC BUT UNDER-RESOURCED, DRIVEN BY LOCAL VOLUNTEERS AND INFLUENCED BY SEASONALITY

TRADITIONAL CUSTODIANS

- Preserving Aboriginal languages is urgent and essential. With only a few fluent speakers remaining in some groups, stakeholders supported urgent investment in language recording, revitalisation and intergenerational learning. The lack of a dedicated language centre in the Gascoyne is seen as a key gap.
- Cultural tourism must be community-led, respectful and grounded in land and story.
 There is strong interest in experiences that share station histories, burial places and
 family narratives, but more training and infrastructure are needed. Elders and
 knowledge holders are vital, but few are active; support is needed to engage and train
 the next generation.
- Creative industries are viewed as vital for healing, identity and connection to Country, but are often overlooked in economic development planning. Stakeholders see this as a missed opportunity for both cultural and regional growth.
- Gwoonwardu Mia is a cornerstone of cultural identity, but past closures and underfunding have limited its role. There is a strong opportunity to reactivate and invest in it as a thriving cultural hub.
- Festivals like the Jamba Nyinayi Festival are highly valued as inclusive, cross-cultural
 experiences that support reconciliation. Stakeholders called for increased resourcing to
 sustain and grow these events.
- Young people are disengaged from cultural projects, with barriers including limited mentoring, lack of visible pathways, and few champions. Stakeholders highlighted the need for leadership development and targeted youth programs.
- Childcare and family responsibilities limit participation, especially for women and young mothers. Flexible options (e.g. take-home art kits) and integrated childcare in art spaces could improve access. Art centres are seen as essential community platforms.
- Long-term relationships with local Shires are valued, but require ongoing, respectful
 engagement.

SUSTAINED COLLABORATION BETWEEN
ABORIGINAL ORGANISATIONS, ARTS
GROUPS AND GOVERNMENT ARE CRITICAL
FOR MEANINGFUL CULTURAL INITIATIVES



18



SPOTLIGHT CASE STUDY: FLEURIEU PENINSULA ARTS AND CULTURE PROGRAMMING

The Fleurieu Peninsula in South Australia is known for its vibrant arts and cultural landscape.

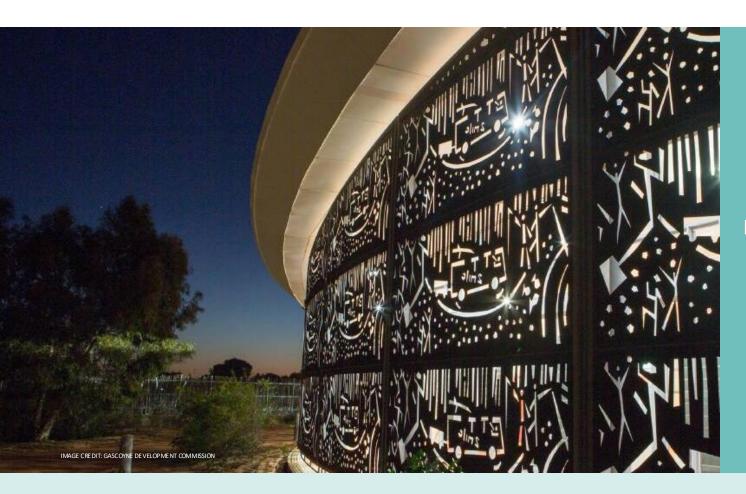
It comprises Alexandrina Council, City of Victor Harbor and Yankalilla District Council. While it differs from the Gascoyne in terms of population size, proximity to metropolitan centres and a mature tourism economy, it offers transferrable insights in regional alignment and relationships, while operating independent arts and culture programs.

Led by the larger Alexandrina Council, Alexandrina Arts, Culture and Events (AACE) offers curated quarterly programming including exhibitions, performances, First Nations projects, youth arts and workshops. AACE initiatives such as Drawing on Country, youth theatre, intergenerational workshops and First Nations-led programs promote cultural identity, social connection and creative capacity while supporting community wellbeing and cultural tourism.

The City of Victor Harbor facilitates cultural activity through its arts and culture and major events grants, funding murals, residencies, markets and festivals. Yankalilla District Council provides smaller-scale community grants, public art and placemaking initiatives, and participates in regional partnerships. The councils coordinate informally on touring exhibitions and artist programming, often providing logistical support. Crosscouncil initiatives include the Mayors' Short Story Challenge, which engages young people up to year 10, across the three local governments.







SECTION 1

PART 4 REGIONAL VISION, GOALS AND PRIORITIES



GASCOYNE REGIONAL ARTS PLAN VISION

A bold and creative Gascoyne - where arts and culture shapes identity, inspires connection and drives a vibrant, resilient future.

- Community experiences the value of arts and culture through inclusive programs and places that foster connection, pride and participation
- Artists, creatives and performers are recognised, supported and connected, with opportunities to develop, collaborate and share work within the region and beyond
- Local Government: are champions of arts and culture, shaping places, programs and partnerships that reflect community priorities and contribute to regional vitality
- State and Federal Government: invest strategically, strengthen regional equity and unlock the cultural and economic potential of the Gascoyne
- Peak Bodies: are active partners and enablers, facilitating investment, building capacity and connecting the region to broader networks and opportunities
- Local Arts Organisations: are resourced and respected as community connectors, facilitating grassroots cultural development



STRATEGIC ENABLERS

A range of strategic enablers are critical to realising the vision:





COORDINATED PROGRAMMING



SUSTAINABLE GOVERNANCE, FUNDING AND RESOURCING



DIVERSIFIED PARTNERSHIPS



FIT FOR PURPOSE INFRASTRUCTURE



A FRESH NARRATIVE

REGIONAL GOALS AND OUTCOMES SNAPSHOT



Regional-level goals and priorities for the Plan are outlined below. Each Shire is delivering impactful arts and culture initiatives in local communities, with limited resources. Given resource and capacity challenges, the recommended immediate focus is to strengthen and grow regional Capacity and Identity and to strengthen and sustain Experiences.

PILLAR 1: CAPACITY AND INVESTMENT

Strengthen and grow

Capacity is the most important immediate focus. Regional-level efforts should focus on building advocacy, understanding and forming strategic relationships, accessing existing government and sector-led capacity-building programs, overcoming barriers to access grants and funding and resourcing and networking practitioners.

GOALS AND OUTCOMES

- 1. Strong, sustainable regional networks, coordination and resource sharing
- 2. Workforce development targets skills and capacity gaps, and services emerging sectors
- 3. Strategic investment supports sector growth

PILLAR 2: IDENTITY

Strengthen and grow

The focus for Identity is telling the story and lifting the profile of arts and culture in the Gascoyne, and consistently embedding this in strategy, policy, narrative and communication touch points.

Gascoyne has a compelling arts and culture offering, the task is to bring this to life as a core component of regional development.

GOALS AND OUTCOMES

- Arts and culture is synonymous with the Gascoyne's reputation and brand
- 2. The Gascoyne is recognised and valued for its diverse cultural heritage, experiences and talent
- 3. Strategic communication facilitates awareness and understanding across audiences

PILLAR 3: EXPERIENCE

Strengthen and sustain

Arts and culture experiences across the Gascoyne are varied and need improved alignment and strategic, recurrent programming that delivers value for local communities and visitors. Given resource and capacity limitations, a focus on strengthening and sustaining existing activities is recommended. Many strong initiatives are underway however lack profile, promotion and audience engagement. Networking and optimising existing venues of state and regional significance should also be a focus.

GOALS AND OUTCOMES

- 1. Growth in audience participation and engagement
- 2. Regional programs delivers sustained, inclusive arts and culture experiences
- 3. Arts and culture venues, precincts and attractions are fit for purpose and well utilised

MACRO ISSUES AND DRIVERS INFLUENCING REGIONAL ARTS AND CULTURE ACROSS AUSTRALIA

- 1. WORKFORCE AND HOUSING PRESSURES
- 2. COST OF LIVING IMPACTING AUDIENCE ENGAGEMENT
- 3. UNDERREPRESENTATION IN POLICY AND DECISION MAKING
- 4. FUNDING INEQUITY AND SUSTAINABILITY
- 5. INFRASTRUCTURE AND ACCESS GAPS
- 6. FIRST NATIONS LEADERSHIP AND SELF DETERMINATION

CAPACITY AND INVESTMENT





CAPACITY AND INVESTMENT REGIONAL GOALS

- Strong, sustainable regional networks, coordination and resource sharing
- 2. Workforce development targets skills and capacity gaps, and services emerging sectors
- 3. Strategic investment supports sector growth

Strengthening the region's creative infrastructure, programs, networks and coordination is essential to unlocking new opportunities and enabling sustainable sector growth.

A clearer investment case is needed, that positions arts and culture as core to regional economic development, tourism appeal, liveability and community wellbeing. Cross-Shire coordination, through shared roles, aligned touring schedules and joint planning, can reduce duplication and ensure effective use of limited resources. There is strong local energy and commitment across the region, but it needs practical backing — including funding certainty, skills development and systems that reduce volunteer burnout. Emerging sectors such as screen and digital production offer new pathways for local employment and innovation, but require investment in technical infrastructure, training and logistics. Ongoing State Government resourcing is critical to progress strategic initiatives and grassroots activity.

Regional stakeholders consistently highlight the need for improved cross-region communication, shared learning opportunities and support to grow creative and business capabilities. Meeting these needs will help position the region as a recognised cultural destination and creative industries hub.

CHALLENGES

- Arts and culture value is not articulated in regional policy or investment priorities
- State Government funding is project-based, without recurrent commitment
- Cross-regional collaboration and programming is limited
- Underutilised venues and assets high access cost, reinvestment required
- Reliance on volunteers leads to fatigue and burn out
- Local employment pathways are limited, gaps in training and professional development
- Difficulty engaging and retaining young people in creative programs

OPPORTUNITIES

- Align cultural investment to tourism, wellbeing and economic development to broaden funding access and delivery
- Strategic enhancement of select venues for multi-purpose, crosssectoral use
- Support emerging screen and digital production with logistics and creative workforce access
- Improve regional coordination through shared roles, touring and exhibition circuits and cultural planning
- Hamess strong networks of local creatives and community-driven energy
- Build on cross-sector collaboration to expand arts and culture outcomes

REGIONAL PRIORITIES

- **1. Resource** arts and cultural development functions to coordinate regional outcomes
- 2. Upskill and build capacity in technical production
- **3. Grow commercial capacity** and opportunity for emerging and established artists
- 4. Formalise **shared networks**, **infrastructure and resources** across regional Shires
- 5. Establish **strategic relationships** with federal and state agencies and peak bodies
- 6. Explore regional **corporate and industry partnerships** and sponsorships
- **7. Support emerging industries** such as film and digital production
- 8. Strengthen education and vocational training pathways



CAPACITY AND INVESTMENT



REGIONAL PRIORITIES	STRATEGIES	STAKEHOLDERS			TIMING	(YEARS	5)	
REGIONAL PRIORITIES			1	2	3	4	5	5+
	1.11 Formalise responsibilities for regional arts development and coordination through state government agencies such as Gascoyne Development Commission and Department of Creative Industries, Tourism and Sport (CITS)	State government	X	_				
1.1 Resource arts and cultural development	1.12 Strengthen arts and culture policy and planning at Shire level to support implementation of Shire-identified priorities	Local government		Х				
functions to coordinate regional outcomes	1.13 Establish and formalise a network of Shire arts and cultural development officers (or related fields) to improve cross-region communication, programming and resourcing: Include expertise such as community and economic development, arts, culture, heritage, youth, marketing, visitor servicing, recreation and events	Local government	Х					
1.2 Upskill and build capacity in technical production	1.2.1 Partner with CITS and state agencies to secure: Funding pathways such as Creative WA Fellowships and Internships and Regional Performing Arts grants Through Circuit West - regional residencies, training and mentorships that embed technical specialists and mentor local talent	State and local government Peak bodies In-region arts organisations		X				
	1.2.2 Partner with Screenwest to explore regional opportunities via its Targeted Industry Capacity Building Program	State and local government		X	_			—
	1.2.3 Identify and develop transferrable technical skills in fields adjacent to arts and culture, for example event organisers, sport and recreation, youth development, volunteer groups	State and local government		X	_			-
	1.2.2 Develop a register of current in-region technical skills and capacity and formalise skill sharing and 'ways of working' across Shires	Local government In-region arts organisations	X					
1.3 Grow commercial capacity and opportunity for emerging and established artists	1.31 Profile professional and emerging artists by linking their work to tourism, branding and trade initiatives: Promote regional talent through familiarisation tours, cultural tourism and trade content that positions arts and culture as central to the region's investment and lifestyle offer	State government RTOs	Х					
	1.32 Partner with CITS to secure funding pathways through the Creative WA Internships and Fellowships, and other funding pathways	State government Peak bodies	X					—
	1.3.3 Scope, secure funding and deliver a professional development program for professional artists focussed on identified gaps: Business development, personal branding and marketing Commercial operations Grant writing and funding support	State and local government Peak bodies		X				

CAPACITY AND INVESTMENT



REGIONAL PRIORITIES	STRATEGIES	STAKEHOLDERS		_	TIMING	(YEARS)	
REGIONAL PRIORITIES			1	2	3	4	5	5+
	1.4.1 Fund shared kit/s of event production equipment that can be accessed by each Shire	State and local government		X				
4 4 Farmaliae charad	1.4.2 Prioritise delivery of practitioner and industry networking and skill sharing programs and events across the region	State and local government Peak bodies In-region arts organisations		X				
1.4 Formalise shared networks, infrastructure	1.4.3 Create a regional skills and supplier register to connect artists, cultural workers, event organisers and relevant organisations and service providers	State and local government In-region arts organisations	X					—
and resources across regional Shires	1.4.4 Standardise touring arrangements for artists and production teams, including accommodation, transport and technical support	State and local government		Х				-
	14.5 Deliver an annual regional networking forum that rotates between Shires and brings together practitioners, industry and local government to build relationships and share knowledge	State and local government Peak bodies In-region arts organisations		X				—
	1.4.6 Include the region's arts and cultural attractions in the State Cultural Infrastructure Map to maximise use as a 'go to' resource for stakeholders	State government	Х					
1.5 Establish strategic relationships with federal and state agencies and peak bodies	1.5.1 Work with state and federal agencies to improve regional access to cultural funding and build relationships that strengthen local representation and equity in grant programs: Participate in regional engagement forums and policy roundtables Engage metropolitan-based staff in On Country initiatives Nominate local practitioners for advisory roles, award panels, or consultative committees	Federal government State and local government	x	_				
	1.5.2 Develop a fit for purpose approach to access opportunities through: Regional Arts W A (RAWA) – the Creative Collaboration Fund (via Thrive! Regional Arts, Culture & Creativity Investment Framework 2025-2029) CITS – Create X Fund, Arts U-15k Grants, Regional Exhibition Touring Boost	State and local government Peak bodies	X	_				—
1.6 Regional corporate	1.6.1 Advocate for arts and culture as an essential driver of regional liveability and corporate social responsibility. Highlight benefits to government, businesses and philanthropists to build a culture of private sector support.	State government		X				→
and industry partnerships and sponsorships to raise the profile of arts and culture	1.6.2. Scope and secure strategic funding and partnerships with commercial, industry and philanthropic sectors in the region, such as: Renewable energy Agribusiness Tourism Infrastructure	State and local government			X			→
1.7 Support emerging	1.71 Partner with Screenwest to build local industry capacity, participate in initiatives such as the Crew Directory	State Government			X			
and digital production	1.72 Achieve Film Friendly status for the region (all Shires)	State Government			X			\longrightarrow
1.8 Strengthen education and vocational training pathways.	1.8.1 Strengthen partnerships / networks with Department of Education, Central Regional TAFE, regional and remote schools: Ensure arts curricula and resources are available at the region's schools / colleges; advocate for theatre productions, concerts and exhibitions Deliver primary and secondary outreach / excursions and incursions that engage young people Promote and support the Creative Industries Courses at Central Regional TAFE Investigate and advocate for regional representation and participation in Certificate II Live Events Pilot Program with North Metropolitan TAFE	State and local government		X	_			—

REGIONAL GOALS AND PRIORITIES - IDENTITY





IDENTITY REGIONAL GOALS

- with the Gascoyne's reputation and brand
- The Gascoyne is recognised and valued for its diverse cultural

There is an opportunity to bring greater cohesion, visibility and momentum to arts and culture across the Gascoyne by strengthening the region's shared identity and creative voice.

While the region is well known for its natural environment, World Heritage status and tourism appeal, its arts and cultural depth spanning First Nations heritage, diverse communities and vibrant local talent - is not represented and understood in a consistent way.

Currently, there is no unified vision for arts and culture across the region. Aboriginal culture is not always embedded in events and programs, and external perceptions, particularly of Camarvon, can obscure the reality of a thriving and growing local arts scene.

Building a stronger cultural narrative can help shift these perceptions and articulate the contribution arts and culture makes to regional liveability and economic development. Differences in geography and local context do present challenges, but shared assets provide a strong platform for a stronger creative and cultural identity.

CHALLENGES

- A lack of shared vision to unify and promote creative and cultural stories
- Aboriginal culture inconsistently represented across Shires and events, limiting its central role in regional identity
- 'Arts' experiences perceived as niche or exclusive, limiting appeal to broader community
- External perceptions of towns like Carnarvon limit awareness of true cultural activity and investment
- Tension between aspirations for cultural innovation and maintaining established practices
- · Geographic diversity and contexts make cohesive regional planning and delivery complex

OPPORTUNITIES

- Leverage Gascoyne's iconic natural and cultural assets (reefs, dark skies, marine life, food and Aboriginal heritage) to shape a strong regional identity
- Increase visibility and recognition of Aboriginal culture in context of regional storytelling, leadership and cultural connection
- · Leverage Gascoyne's seasonal visitation and visiting artists presence for creative development and exchange
- Strengthen cultural identity and pride through storytelling, place-based festivals and Traditional Custodian leadership

1. Raise the profile of arts and culture as a core component of the Gascoyne's tourism and regional development agenda

REGIONAL PRIORITIES

- 2. Amplify First Nations leadership, storytelling and cultural identity
- 3. Incorporate arts and culture in regional economic, tourism and community wellbeing programs and initiatives
- 4. Communicate and demonstrate the value of arts and culture as an intrinsic part of each Shire's community life
- 5. Develop and promote a creative and cultural 'brand' to unify the region's arts and culture offer.





IDENTITY



The Gascoyne's arts and cultural identity reflects the diversity of its towns. The Shires of Carnarvon, Shark Bay, Gascoyne Junction and Exmouth each bring unique attributes that together form a creative region with strong local character and growing regional impact. In strengthening the identity of the region, each Shire's unique but complementary identity should be highlighted through a more strategic and cohesive narrative.



Carnarvon

- Multicultural and First Nations identity Visual and performing arts hub Renowned, established artists Signature venues; Gwoonwardu Mia,



- Visual arts and creative exchange (artist in residence)
 Signature venue: Discovery Centre, Rose de Freycinet
 Local pride in place-based festivals and storotics.
- storytelling

 Gallery-led creativity with regional



Locally led creativity and cultural storytelling

Distinct places, one creative region

Creative experiences shaped by landscape and lifestyle



- Gateway to remote natural heritage and National Parks
- Pastoral history and storytelling

- Station life and strong local pride expressed through making Creativity shaped by land, landscape and lived experience Stories shared through community events
- Equine culture
- Strong local networks built for regional collaboration

Gascoyne Junction

- Strong community art scene

Exmouth





SPOTLIGHT CASE STUDY: A REGIONAL ARTS AND CULTURE IDENTITY LINKED TO LANDSCAPE

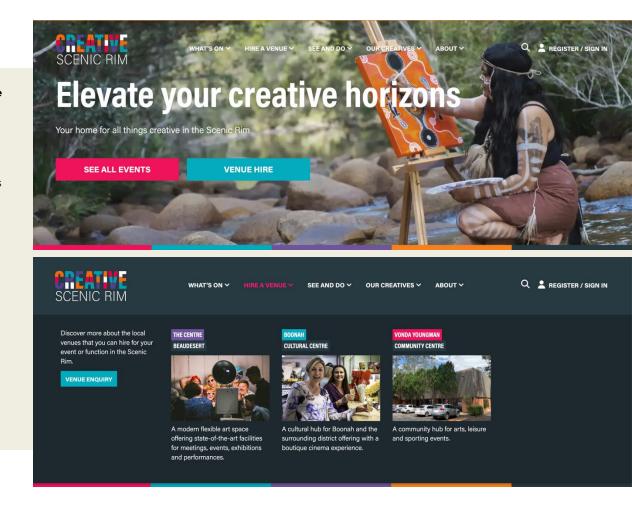
The Scenic Rim, located an hour from Brisbane and the Gold Coast, presents a consistent cultural identity based on creativity, resilience and a strong sense of place.

The identity is demonstrated in the <u>Creative Scenic Rim website</u> which also packages and promotes information on arts and cultural activities and provides a directory of practitioners.

Surrounded by six national parks and part of the Gondwana Rainforests of Australia World Heritage Area, the region supports community-led arts and storytelling grounded in landscape and local history. Arts and culture are positioned as important to community wellbeing and regional tourism.

Through the Creative Scenic Rim program, the Scenic Rim Regional Council delivers exhibitions, performances, workshops and events across the year with cultural venues such as The Centre Beaudesert and Boonah Cultural Centre hosting touring and local work. Galleries and studios in towns like Kalbar and Tamborine Mountain offer handson experiences.

Public art trails like the Scenic Rim Story Markers share local and First Nations stories through artwork placed across towns. Visitors can explore galleries, markets, heritage museums and cultural trails that connect arts with natural landscapes. Arts programs are supported through the Regional Arts Development Fund, which continues in 2024–25 with grants for creative professionals, youth and community groups.



CAPACITY AND INVESTMENT



REGIONAL PRIORITIES	STRATEGIES	STAKEHOLDERS			TIMING	(YEARS	5)	
REGIONAL I MOMITES			1	2	3	4	5	5+
	2.11 Develop key messages on the value of arts and culture to the Gascoyne region and embed these in strategy, policy, narrative and communications	State and local government	X					\rightarrow
2.1 Raise the profile of arts and culture as a core component of the	2.1.2 Collaborate with Regional Tourism Organisations (RTOs) and economic development agencies to feature local arts and culture in destination marketing, visitor itineraries and regional events	State and local government RTOs Practitioners and producers		X	_			
Gascoyne's tourism and regional development agenda	2.1.3 Include arts and culture in familiarisation tours, trade visits and promotional content for the tourism and investment sectors	State and local government RTOs Practitioners and producers	X					
Š	2.1.4 Showcase regional creative talent and events in flagship tourism campaigns, investment attraction and government promotions	State government RTOs Practitioners and producers		X	_			-
	2.2.1 Strengthen investment in Gwoonwardu Mia as a regional Aboriginal cultural hub, connector and leader	State government		X				
	2.2.2 With Aboriginal Corporations and Prescribed Body Corporates, state government and relevant stakeholders, facilitate an Aboriginal-led region-wide framework for arts and culture engagement, to: Ensure appropriate cultural authority Represent the region's diversity Identify and agree cultural narratives Inform and guide arts and culture projects that facilitate collaboration and creative expression Develop product, programs, experiences and enterprise	State and local government Aboriginal Corporations PBCs			x			
2.2 Amplify First Nations leadership, storytelling and cultural identity	2.2.3 Support and fund language preservation projects for the Gascoyne's five language groups: Yinggarda, Baiyungu, Malgana, Thadgari and Thalanyji with a focus on:	Federal government State and local government Aboriginal Corporations PBCs		X	_			
,	 2.2.4 Fund Aboriginal cultural interpretation and storytelling projects. Opportunities may include: Recording and sharing oral histories with Elders from Aboriginal communities – preserving language, cultural practices and place-based knowledge Interpretive signage and digital storytelling at culturally significant sites Animated short films or digital media projects that bring Dreaming stories or station histories to life through youth-led collaborations with local artists and filmmakers School-based storytelling and art programs, led by local Elders and artists, connecting students with culture through creative expression and intergenerational learning Refreshed / interactive exhibitions or installations within Rose de Freycinet Gallery, Tantabiddi Gallery, Gwoonwardu Mia and Carnarvon Art Gallery showcasing traditional knowledge systems, bush medicine, songlines or trade routes. Workshops to support Aboriginal artists and storytellers in developing podcasts, or short stories that document contemporary life and history in community 	Federal government State and local government Aboriginal Corporations PBCs		x				-

CAPACITY AND INVESTMENT



REGIONAL PRIORITIES	CTDATECIES	STAKEHOLDERS	T	TIMING (YEARS)						
REGIONAL PRIORITIES	STRATEGIES	STAKEHOLDERS	1	2	3	4	5	5÷		
	2.3.1 Embed arts and culture outcomes in regional growth plans and strategic documents such as health strategies, place-based strategies and programs and liveability frameworks including: GDC Strategic Plan Regional development strategies and investment frameworks Tourism and destination management plans Gascoyne Aboriginal Health Strategy	State government		X	_					
2.3 Incorporate arts and culture in regional economic, tourism and	2.3.2 Partner with health, education and community services to deliver creative programs that support mental health, youth engagement and social connection	State and local government NGOs		Х						
community wellbeing programs and initiatives	2.3.3 Grow creative industries and cultural tourism through cross-sector initiatives that align arts and culture, food, environment and destination development	State government Gascoyne Food Council Practitioners and producers		X	_			\rightarrow		
	2.3.4 Fund arts-based pilots and projects that demonstrate impact in economic diversification, skills development or community resilience. For example, creative industries incubation programs and regional skills intensives	State government			Х					
	2.35 Work with regional program leads including GDC, local government, DPIRD and WA Country Health, to embed culture and arts outcomes in program and funding design	State government		X						
	2.41 Shire of Exmouth: Position arts and culture as a unifying force that connects locals and visitors through coastal festivals, live music and nature-inspired experiences	Local government	X							
2.4 Communicate and demonstrate the value of	2.42 Shire of Carnarvon: Position arts and culture as a cornerstone of community life and identity — led by a strong First Nations presence and a dynamic visual and performing arts scene that fosters inclusion, pride and connection	Local government	Х							
arts and culture as an intrinsic part of each Shire's community life	2.4.3 Shire of Shark Bay: Position arts and culture as a lens to experience Shark Bay's World Heritage – where exhibitions, storytelling and visiting artists bring marine science, landscape and history to life	Local government	Х							
	2.44: Shire of Upper Gascoyne : Position arts and culture as deeply rooted in land, lifestyle and community – where cultural expression thrives through local making, station life, equine culture and shared events	Local government	Х							
	2.51 Co-design a shared visual identity for the Gascoyne with input from Traditional Custodians, local government, arts, culture and tourism stakeholders	State government Stakeholders as described	Х	_				\longrightarrow		
2.5 Develop and promote a cultural 'visual identity'	2.52 Develop a region-wide identity toolkit and messaging suite to support consistent promotion across marketing, signage, events and partnerships	State and local government		X						
to unify the region's arts and culture offer	2.53 Integrate the visual identity into regional tourism campaigns, including event listings, trail guides, digital platforms and at visitor centres	State and local government RTOs			Х			\longrightarrow		
	2.55 Use the visual identity to leverage funding, media coverage and support partnerships across government, business and community	State and local government			Х			\mapsto		

IDENTITY



SPOTLIGHT CASE STUDY: REVITALISING CULTURE THROUGH LANGUAGE THE NYIYAPARLI LIVING LANGUAGE PROJECT

The Nyiyaparli Living Language Project (NLLP) is based in Western Australia's Pilbara region, primarily around the traditional lands of the Nyiyaparli people, which includes areas around Newman, Marble Bar and the Fortescue River. Run by the Karlka Nyiyaparli Aboriginal Corporation RNTBC (KNAC), it is a leading example of cultural revitalisation and communityled innovation.

The Nyiyaparli language is one of the oldest in Australia, spoken on Country for over 41,000 years. Today, with only a small number of fluent speakers (less than 10), the project responds to a shared community priority: to keep the Nyiyaparli language strong and ensure it is spoken for generations to come.

Stage one began in 2022, laying strong foundations through workshops, interviews, and community-led planning. With full support from the KNAC Board and funding from the Nyiyaparli Native Title Charitable Trust (AET Trustee), the project is now entering Stage two, a three-year program with 26 tailored initiatives.

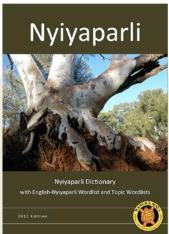
These include a digital language centre, word-of-the-day SMS alerts, educational posters and a smartphone game, designed to make learning and using Nyiyaparli language part of everyday life. The approach combines traditional knowledge with digital tools to strengthen connection to language and culture across age groups.

The NLLP is overseen by a Cultural Working Group of senior language speakers and community leaders, and delivered by a dedicated team within KNAC, including an Executive Producer. This governance structure ensures cultural authority, continuity and accountability.

More than a language project, the NLLP is about strengthening cultural identity and capability of the Nyiyaparli community. Through this work, KNAC is creating a platform for intergenerational learning, cultural pride and long-term self-determination.

www.karlka.com.au | www.nyiyaparli.live







GASCOYNE REGIONAL ARTS PLAN - STRATEGIC FRAMEWORK

EXPERIENCE





EXPERIENCE REGIONAL GOALS

- 1. Growth in audience participation and engagement
- 2. Regional programs delivers sustained, inclusive arts and culture experiences
- 3. Arts and culture venues, precincts and attractions are fit for purpose and well utilised

The Plan identifies opportunities strengthen coordination and delivery of new and existing region-wide attractions, programs and experiences to engage new audiences and attract visitors.

Participation in arts and cultural experiences is influenced by practical and structural challenges. Variations in quality, high delivery costs, and limited year-round programming impact sustainability and access, particularly outside peak seasons. Local expectations and regulatory requirements, such as Exmouth's live music curfew, can limit event scope, while inconsistent promotion and scheduling impact visibility. The region's natural and cultural diversity provides a strong base for growth. Signature events like Jamba Nyinayi (Coral Bay) and the Ningaloo Sky Festival are elevating regional identity.

Venues such as Gwoonwardu Mia, Carnarvon Civic Centre and Shark Bay and Ningaloo Discovery Centres have regional coordination potential, and station networks and venues can support artists residencies and events.

With targeted investment and improved alignment, the Gascoyne can offer more inclusive and connected cultural experiences.

CHALLENGES

- Arts experiences vary significantly, with inconsistent quality
- Touring and visiting artists face challenges due to high travel, accommodation and freight costs
- Limited year-round, accessible programming for youth and local communities beyond peak visitor seasons
- Cost, inconsistent timing and lack of coordinated promotion impact access and participation
- Community expectations and regulatory curfews (e.g., 10pm limits on live music in Exmouth) can limit potential

OPPORTUNITIES

- Cultural and environmental diversity offers strong positioning through environmental, station and Aboriginal cultural tourism
- Emerging regional and intra-region touring models for improved programming
- Existing cultural anchors (e.g. Gwoonwardu Mia, Carnarvon Civic Centre, Shark Bay and Ningaloo Discovery Centres) could lead regional coordination
- Leverage station networks and infrastructure as venues to support cultural residencies and events
- Signature events like Jamba Nyinayi and Ningaloo Sky Festival and Under Gascoyne Skies Festival are showcasing cultural strengths and positioning place-based festivals and dark sky assets as tourism and cultural drawcards

REGIONAL PRIORITIES

- 1. Develop a **regional programming and events strategy** for both local communities and visitors
- 2. Continue to **grow cultural tourism** attractions and experiences that showcases cultural identity and heritage (e.g. Station Stays, Astro tourism, On Country experiences)
- 3. Increase arts and culture programs that **engage young people**
- 4. Deliver arts and culture outcomes in precinct, public realm and capital projects
- 5. Deliver **creative placemaking programs** at individual Shire level
- **6. Optimise venues of state significance** programming, community access, asset management.



CAPACITY AND INVESTMENT



REGIONAL PRIORITIES	STRATEGIES	STAKEHOLDERS			TIMING	(YEARS	5)	
REGIONAL PRIORITIES			1	2	3	4	5	5+
3.1 Develop a coordinated, regional approach to events and festivals for local communities and visitors	 3.11 Develop a regional Events Strategy in collaboration with state and local government and event stakeholders, to consider. Funding, operational sustainability and growth of established regional festivals and events – for example, Ningaloo Sky Festival, Gascoyne Food Festival, Under Gascoyne Skies Festival, Beats by the Bay, Jamba Nyinayi Festival, Landor and Gascoyne races Cross-sector resourcing - across arts, tourism and food organisations, to potentially streamline project delivery A 'local talent' policy or provisions to ensure local artists' inclusion in major events 	State and local government		X				
VISIOIS	3.12 Through regional Shires, establish a shared network of events suppliers, compliance requirements (including insurance), transport and logistics and inbound talent; cross-promote, cross-program and extend regional touring circuits where practical	Local government Peak bodies Suppliers	x	_				
	313 Establish a regular networking forum (virtual or in-person) for event organisers to share feedback, information and forward plan scheduling	Local government Practitioners and producers	Х					-
3.2 Continue to grow cultural tourism attractions and experiences that	3.2.1 Leverage state government investment in nature-based tourism (through CITS, DBCA) to deliver arts and cultural experiences and infrastructure that optimise usage and attract new audiences. For example: Outdoor amphitheatres and multi-purpose spaces Interpretation and wayfinding, public art trails On Country guided tours and experiences	State and local government	х					
showcase cultural identity and heritage	3.2.2 Work in partnership with Traditional Custodians, WAITOC, Aboriginal Corporations and communities to co-design and deliver Aboriginal-led, on Country cultural experiences	State government Traditional Custodians WAITOC		Х				-
	3.2.3 Embed arts and culture within the region's niche tourism experiences – including astro tourism, Ningaloo reef tours and national parks	State and local government Tour operators	х	_				
	3.31 Ensure major events and festivals include dedicated programming for younger audiences and emerging talent	State and local government Event producers	х	_				-
3.3 Increase arts and	3.32 Explore funding and program opportunities with CITS and Healthway for young people to engage with digital media, music, gaming and creative technologies	State and local government Event producers		х	_			
culture programs that engage young people	3.3.3 Introduce a youth category in the region's major art awards – Gascoyne Art Awards, with mentoring opportunities for young and emerging artists	Local government In-region arts organisations		х	_			
	3.3.4 Establish partnerships between local schools and regional arts organisations such as ECAC, Gascoyne Art Society, Shark Bay Arts Council, to deliver curriculum-integrated learning and special projects	State government In-region arts organisations			X			

CAPACITY AND INVESTMENT



REGIONAL PRIORITIES	STRATEGIES	STAKEHOLDERS		TIMI		NG (YEARS)				
			1	2	3	4	5	5+		
	3.4.1 Leverage upgrades to infrastructure and civic spaces and integrate public art, performance infrastructure and storytelling such as: Carnarvon Town Centre Activation Plan including Foreshore and Carnarvon Civic Centre Exmouth Federation Park and Town Centre revitalisation Denham Foreshore Masterplan implementation	State and local government	X	_						
	3.4.2 Engage artists and cultural practitioners in precinct planning and capital works projects to shape urban design, public art and interpretation	State and local government		Х						
3.4 Deliver arts and culture outcomes through precinct and public realm projects and creative placemaking	3.4.3 At a Shire level, develop and deliver community-led creative placemaking initiatives that reflect local identity and activate public spaces. For example: Street furniture or planters Murals, paving art Pop up performances Empty shopfront installations etc	Local government In-region arts organisations Practitioners and producers	x							
	3.4.4 Develop a Gascoyne regional public art blueprint to provide direction on: Development of a self-guided, regional public art trail for large scale, notable works Theming and narratives – to reflect cultural identity Site selection – to contribute to local sense of place, and regional public art trail outcome Artist procurement and selection – to ensure representation of local and national / international talent Investment guidance – as a prospectus to attract funding Fabrication and installation Collection governance and management.	Local government In-region arts organisations Practitioners and producers			x					
3.5 Optimise flagship cultural venues – programming, community access, asset management	3.5.1 Prioritise investment in assets that are under-utilised or at capacity: Gwoonwardu Mia Carnarvon – requires outdoor performance infrastructure, toilets, back of house facilities to support effective use this space Tantabiddi Gallery Exmouth – operational and programming strategy and business case (resourcing) to provide management direction Shark Bay Museum – programming strategy and business case, management plan (funded and resourced) to provide management direction Rose de Freycinet Gallery – operational and curatorial plan (funded and resourced) to provide management direction Camel Lane Theatre – programming strategy and technical production resourcing	Federal government State and local government		x						
3.5.6 Coordinated promotion of existing arts and cultural experiences	3.6.1 Utilising existing communications channels Elevate arts and culture's online profile and presence on Shire websites and social media Establish a shared and consistent regional events calendar and 'what's on' guide embedded on Shire, state government and tourism destination websites Collaborate with regional and state media to regularly spotlight local arts and culture Facilitate cross-promotion between venues, festivals and artists through shared tools and templates.	Local government	x							

GASCOYNE REGIONAL ARTS PLAN EXPERIENCE



Supporting a strategic, coordinated approach to Gascoyne events and festivals:

- A region-wide events framework to define events by objective, scale / reach, impact / benefit
- Events prospectus to encourage / incentivise events to the region
- A shared network of events suppliers, compliance requirements (including insurance), logistics and inbound talent
- Bi-annual round table networking forum (virtual or in-person) for event organisers to share feedback, information and forward plan scheduling.

A TIERED APPROACH TO REGIONAL EVENTS SIGNATURE REGION-WIDE EVENTS



SIGNATURE SHIRE EVENTS



SMALLER SCALE, RECURRENT PROGRAMMING Hallmark events which become synonymous with the Gascoyne's arts and culture. A focus on multi-dimensional, region-wide programming to create joined up experiences. Current events of this nature may include Gascoyne Food Festival, Ningaloo Sky Festival and Jamba Nyinayi.

Signature events for each Shire that reflect unique local identity and act as a catalyst for intra-region exploration. This could be growing and enhancing existing events (Beats By The Bay, Under Dark Skies) or scoping and delivering new, unique experiences.

Coordinated, programming at Shire level to deliver a sustained program of accessible events and experiences for people of all ages and interests. A renewed focus on joint planning, funding and delivery between Shires and in conjunction with local community and inclustry groups is needed to support longer term sustainability of localised events and activities.





SECTION 2

PART 5 SHIRE INSIGHTS AND PRIORITIES

SHIRE INSIGHTS AND PRIORITIES



This part of the Plan has been developed in consultation with the Shires of Upper Gascoyne, Shark Bay, Exmouth and Carnarvon.

It provides more detail on Shire-level stakeholder engagement insights including availability of arts and culture experiences, drivers and barriers to local participation, and most visited venues. It reflects key arts and culture priorities for each local community, in context of identified regional goals and strategies.

The unique arts and culture opportunity for each Shire, and its role in context of the Gascoyne region, is described, and priorities for identity, experience, capacity and investment, infrastructure and public realm align to this.

These priorities can inform development of future action or implementation plans, concept and program development and grant funding applications.

As with the regional goals and strategies, delivery of Shire-level priorities will be the shared responsibility of federal, state and local government, peak and funding bodies, industry and other stakeholders and not the sole responsibility of the relevant local government, noting each has capacity and resource limitations.



SHIRE OF UPPER GASCOYNE / BURRINGURRAH PRIORITIES





SHIRE OF UPPER GASCOYNE / BURRINGURRAH PRIORITIES



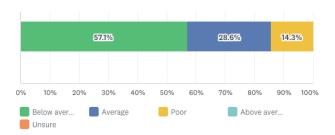




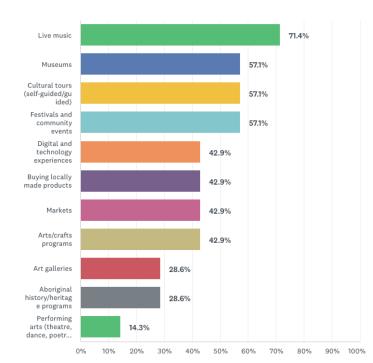
STAKEHOLDERS TOLD US:

- Arts and culture could play a vital role in community connection, wellbeing and identity, particularly in the Shire's remote regional context
- There is a strong desire to preserve, share and showcase the Shire's strong pastoral history and heritage, with many historical artefacts sitting dormant
- Celebrating local identity is important, through artisan products, signage and storytelling
- Improved, flexible infrastructure is a priority, such as mobile / pop-up facilities, potentially shared with other Shires
- Communication and promotion can be strengthened with longer lead time, to support participation
- There is strong support for Aboriginal-led and placebased programming, including on-Country experiences and initiatives that support / showcase the Shire's unique lifestyle
- Barriers such as high costs, geographic isolation and volunteer fatigue are impacting the sustainability and reach of arts and culture initiatives
- Regional collaboration is valuable, particularly with Carnarvon, to enable touring opportunities, shared infrastructure and capacity-building.

Availability of arts and cultural experiences in Upper Gascoyne are deemed below average, Almost a third of survey respondents only engage once per year.



Most people participate in live music, visiting museums, through cultural tours, festivals and community events.



Major drivers of participation are community connection, for happiness and wellbeing, to support the local economy and for entertainment

The main barriers to participation are lack of activities aligned to personal interests, lack of timely promotion / short notice, accessibility / distance to participate and lack of information on what's available.

TOP 5 MOST VISITED VENUES FOR ARTS AND CULTURAL EXPERIENCES

- . Gascoyne Junction Pub & Tourist
 Park
- Gascoyne Junction Historical Museum
- 3. Two Rivers Memorial Park incorporating War Memorial and Town Amphitheatre
- 4. Mt Augustus and Kennedy Range National Parks
- 5. Gascoyne Junction Town Pavilion

"INCREDIBLE NATURAL LO CATIONS AS A BACKDROP FOR EVENTS — THE POTENTIAL FOR UNIQUE EXPERIENCES IS LIMITLESS."

"HIGH COSTS OF BRINGING ARTISTS AND PERFORMERS TO THE REGION ARE BIG ROADBLOCKS."

SHIRE OF UPPER GASCOYNE / BURRINGURRAH PRIORITIES



THE OPPORTUNITY

With a small but proud population and strong sense of place, the Shire has a unique opportunity to strengthen arts and culture by showcasing its environment and rich pastoral history, sustaining signature events and growing cultural tourism - leveraging regional partnerships and collaborations.

The Shire's identity is shaped by Aboriginal heritage, pastoral history and connection to Country, Iconic landscapes like Mt Augustus, Kennedy Range, the Gascoyne River, station country and star-filled skies hold deep cultural meaning and inspire creativity. Gascoyne Junction is a welcoming hub with potential to grow arts and cultural experiences, especially through events and storytelling that celebrate local history and way of life. Station stays, live music, artisan products and Aboriginal-led programs provide a strong base. Racing is central to community identity, with signature events to maintain. The Gascovne Junction History Museum has an untapped opportunity to showcase pastoral heritage. Working with Camarvon could support touring, skills exchange and shared infrastructure.



SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

1. Highlighting Upper Gascoyne's unique role in regional arts positioning

- Gateway to remote natural heritage and National Parks
- Pastoral history and storytelling
- Station life and strong local pride expressed through making
- Creativity shaped by land, landscape and lived experience
- Stories shared through community events
- Equine culture
- Strong local networks built for regional collaboration
- 2. Cataloguing and digitisation of local stories and artefacts to preserve and share the Shire's heritage: Identify existing materials held by the Shire and community groups and engage a consultant to support cataloguing and digitisation. Seek funding or partnerships for equipment and technical support and explore ways to share content through local displays, digital platforms or school programs. Develop a special project around station life storytelling that highlights diverse voices and lived experience through station owners, workers and families.
- 3. Celebration and promotion of locally made artisan products and produce:
 Map local makers and producers across the Shire and support opportunities to showcase their work at events, markets and visitor centres. Support awareness raising through branding and promotion and connect with regional festivals or tourism activities to lift the profile of locally made products.

SHIRE OF UPPER GASCOYNE / BURRINGURRAH PRIORITIES



SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- Stargazing experiences celebrating Gascoyne Junction's Astro tourism Town status: Promote the Shire's night sky assets through guided stargazing events, astro-themed content and partnerships with astronomy groups. Explore links with tourism operators and develop low-cost infrastructure to support regular viewing experiences.
- 2. Growth of Shire signature events such as Under Gascoyne Skies and Music In The Park: Strengthen planning and promotion of key events with a focus on sustainable funding and regional partnerships. Use events as platforms to feature local artists, culture and produce and attract new audiences.
- Sustained support for Landor and Gascoyne Races, expanding into broader cultural experiences: Maintain core support for these iconic race meets while working with organisers to integrate music, art or storytelling elements. Look for ways to broaden appeal and strengthen connections with local heritage and identity.
- 4. Arts and culture as an intrinsic part of station stay experience: Explore opportunities to develop arts residencies, cultural workshops or storytelling sessions as part of the visitor experience.
- 5. Aboriginal-led arts and cultural activities developed with Traditional Cust odians: Work with DBCA, Traditional Custodians and local creatives to support interpretation of key natural and cultural sites. Contribute to development of trails and visitor experiences using art, storytelling and signage that connect people to landscape, flora and history.

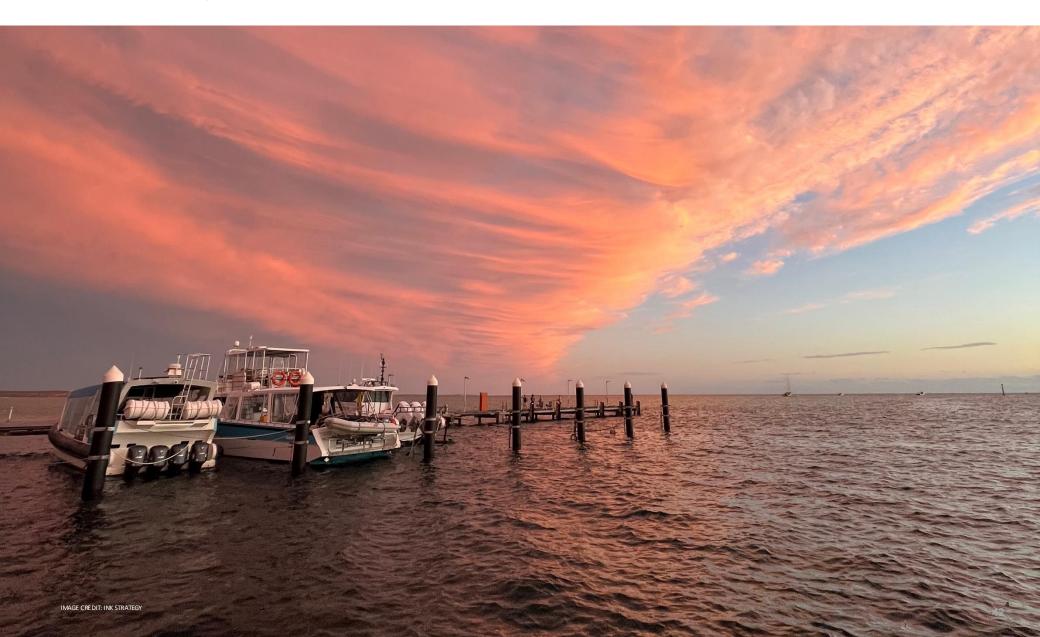
SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- Sustainable event delivery supported by shared tools and volunteerfriendly resources: Work with local groups and regional partners to strengthen event delivery through shared equipment, event planning templates and processes that make it easier for a small pool of volunteers to stay involved over time.
- 2. Regional partnerships that support skills development, touring circuits and creative collaboration: Work with the Shire of Carnarvon, Regional Arts WA and other regional partners to access existing touring shows, artist residencies and training programs. Host local stops to build community skills, showcase local talent and connect with broader professional networks.
- 1. Gascoyne Junction History Museum refurbishment as a signature attraction and, longer term, a new, larger, fit-for-purpose venue: Develop a project to transform the existing museum space into a functioning visitor attraction showcasing local heritage. Scope and plan priority refurbishments to enable displays, improve accessibility and support small-scale programming. Longer term, explore options for a new venue that can support expanded cultural use and act as a regional heritage anchor.
- 2. Visitor amenity and infrastructure enhancements at Gascoyne Junction and East Gascoyne Race Clubs to facilitate more diverse event offerings: Support clubs to scope and plan upgrades to food and beverage, toilets, back-of-house areas and infrastructure that enable broader community and cultural use. Assist with funding applications and project coordination as needed. Position these upgrades within broader regional priorities to attract state and other external investment.
- 3. Shared event infrastructure solutions for lower cost events: Explore opportunities to co-invest in shared infrastructure such as portable staging, lighting or audio equipment to reduce delivery costs for regional events. Partner with the Shire of Carnarvon to trial shared use, storage and management arrangements that benefit multiple communities.

CAPACITY AND INVESTMENT

SHIRE OF SHARK BAY / GUTHARRAGUDA PRIORITIES





SHIRE OF SHARK BAY / GUTHARRAGUDA PRIORITIES





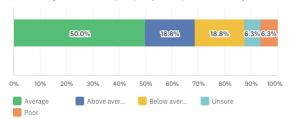




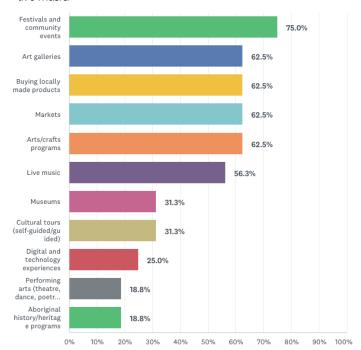
STAKEHOLDERS TOLD US:

- Arts and culture should reflect Shark Bay's unique environment and World Heritage identity, with more visible experiences that connect creativity, storytelling and place
- Local and visiting artists need more support, creative spaces and funding to share work, grow their practice and connect with audiences
- The Rose de Freycinet Gallery is a regional asset with potential for greater community use, but needs ongoing investment in programming, infrastructure and promotion
- Residents want more inclusive events and hands-on creative opportunities — especially for young people, families and visitors
- Stronger coordination is needed to connect groups like the Arts Council and Men's Shed to support community-led activity
- Beats by the Bay and other festivals are valued, but rely on a small group of volunteers with limited capacity
- There's growing recognition of the value of arts and culture, and a desire for stronger support, shared responsibility and long-term investment.

Availability of arts and cultural experiences in Shark Bay are deemed average, with most people engaging in activities a few times a year, 20% of people participate monthly.



Most people participate through festivals and community events, visiting galleries, buying locally made products, attending markets and live music.



Major drivers of participation are

entertainment, community connection and for happiness and wellbeing.

The main barriers to participation are lack of timely promotion/ finding out too late, being too busy, accessibility / distance to participate and lack of information on what's available.

TOP 5 MOST VISITED VENUES FOR ARTS AND CULTURAL EXPERIENCES

- Shark Bay Discovery & Visitors Centre
- 2. Shark Bay Arts Council HQ
- 3. Rose de Freycinet Gallery
- 4. Denham Town Hall
- 5. Outdoor venues and events

"THE NATURAL LANDSCAPE IS SHARK BAY'S GREATEST STRENGTH AND IS LARGELY UNDER-UTILISED – THERE IS SO MUCH POTENTIAL THERE".

"ALL OF THE COMMUNITY GROUPS IN SHARK BAY EXPERIENCE VOLUNTEER FATIGUE — IT'S ALW AYS THE SAME PEOPLE AND THEN IT'S NOT FUN ANYMORE."

SHIRE OF SHARK BAY / GUTHARRAGUDA PRIORITIES



THE OPPORTUNITY

The opportunity for the Shire of Shark Bay is to leverage its strategic assets and reputation for visual arts to develop a more connected approach to arts and culture – one that reflects the region's World Heritage values, marine science focus and deep sense of place.

Shark Bay has a strong foundation to develop a more unified and intentional approach to arts and culture. With assets like the Shark Bay Discovery Centre including Rose de Frevcinet Gallery and Shark Bay Museum, a vibrant local arts community and events such as Beats by the Bay, the building blocks are already in place. Opportunities across the Shire. including Denham, Monkey Mia and Useless Loop, offer potential to activate visual arts, festivals and celebrations that reflect local stories and connection to landscape. Sustained partnerships with peak bodies such as Art On The Move can bring high-quality residencies and exhibitions to the Shire and region. There is a clear opportunity to connect these efforts and position the Shire as a conduit for visual arts and gallery exhibition across the region.









SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

I. Highlighting Shark Bay's unique role in regional arts positioning:

- Art meets marine science, landscapes and world heritage
- Visual arts and creative exchange (artist in residence)
- Signature venue: Discovery Centre, Rose de Freycinet
- Local pride in place-based festivals and storytelling
- · Gallery-led creativity with regional reach
- 2. Stronger integration of arts and culture in destination marketing: Elevate the visibility of local arts and culture within tourism and destination marketing to position it as part of the Shark Bay experience. Use creative content, imagery and storytelling to reflect the region's identity and attract visitors interested in culture, heritage and place.
- 3. Coordinated promotion of arts-related events, activities and opportunities across platforms: Establish a more consistent and visible approach to promoting arts activity. Centralise promotion including event listings, residencies, workshops, Arts Council updates and gallery programming. Strengthen use of Shire communication channels, social media, visitor centre and regional networks to build engagement and improve reach.

EXPERIENCE

GASCOYNE REGIONAL ARTS PLAN

SHIRE OF SHARK BAY / GUTHARRAGUDA PRIORITIES



SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- 1. Fresh, collaborative programming for the Rose de Freycinet Gallery and Shark Bay Museum: Position the Gallery and Museum as part of a broader regional network by driving content-sharing arrangements and rotating exhibitions with venues such as Tantabiddi Gallery and Carnarvon Art Gallery. Work with neighbouring Shires, peak bodies and regional artists to keep programming active, relevant and connected across the region.
- 2. Youth participation in cultural and creative programs: Package arts and culture with sport, movement and local storytelling to create engaging opportunities for young people. Support informal, hands-on activities that build cultural connection and link programs with school engagement and broader community development goals.
- 3. Community events that showcase local talent and build identity. Support the continued growth of key local events including Beats by the Bay and Shark Bay Fiesta. Fund event coordination resourcing including programming and promotion. Build event partnerships that strengthen long-term sustainability.
- 4. A resourced and funded Shark Bay Art Award: Establish a funded standalone award that celebrates and elevates local and visiting visual artists. Building on momentum of the inaugural By the Bay exhibition, use Rose de Freycinet Gallery as the exhibition base, with potential to connect selected works into regional venues such as Tantabiddi Gallery and Camarvon Art Gallery.

SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- Operational and strategic support to strengthen the Shark Bay Arts
 Council: To support continuity and improve resilience, define a clear
 framework to guide the Arts Council's future direction its capacity to deliver
 community initiatives.
- Funding that strengthens arts delivery and operational capacity: Prioritise recurrent funding that support coordination and delivery of local arts programs to reduce reliance on volunteers.
- Regional collaborations that extend impact of the Shire's Artist in Residence programs: Build on partnerships such as ART ON THE MOVE to strengthen the reach and legacy of Shark Bay's Artist in Residence program. Collaborate with regional galleries and Shires, including Carnarvon and Exmouth, to support shared residencies, touring opportunities and content exchange across a connected network of regional venues.
- Sustainable investment to activate and maintain the Rose de Freycinet Gallery: Support the ongoing use of the Gallery through an operational plan and business case that identifies funding, staffing and programming needs. Focus investment in maintenance and activation to ensure the Gallery remains a well-utilised regional asset linked to broader arts and tourism initiatives.
- 2. Sustained activation of the Shark Bay Museum: Work with WA Museum to establish a renewed agreement that clearly defines roles, responsibilities and funding arrangements. Ensure it includes commitments to regular curation, infrastructure and exhibit updates so the Museum remains active, engaging and well-maintained.
- Revitalisation of the Shark Bay Discovery Trail: Scope and prioritise signage, interpretation and infrastructure upgrades that enhance the Discovery Trail experience. Engage DBCA, the Heritage Council WA and other partners to align investment with conservation, heritage and visitor objectives.

CAPACITY AND INVESTMENT

SHIRE OF EXMOUTH / WARNANGURA PRIORITIES





SHIRE OF EXMOUTH / WARNANGURA PRIORITIES

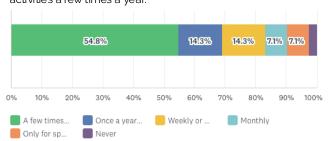




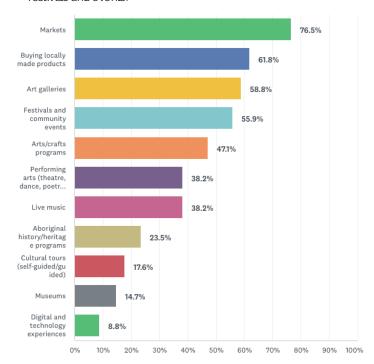
STAKEHOLDERS TOLD US:

- Arts and culture are seen as part of what makes Exmouth a special place to live, not just something for the high season
- Community, especially young people, want more ways to get involved — but locals find it difficult to find out what's on and how to get involved in activities aligned to their interests
- Local artists are asking for more backing funding, space, and chances to grow their work and share it beyond the region
- Exmouth attracts visiting creative talent from across the world, but there's no clear pathway to connect them with local events or the community resulting in missed opportunity
- Stakeholders see real potential to use Exmouth's landscape and visitor appeal to host unique cultural events and boost the Shire's creative profile
- Groups like ECAC are doing a lot with limited resources, but they need support and a new strategic focus to diversify and grow
- High costs associated with geographic isolation and small population, limited paid opportunities for professional artists and volunteer burnout are challenging the sector in the absence of a coordinated plan and approach by the Shire.

Availability of arts and cultural experiences in Exmouth are deemed average or below, with most people engaging in activities a few times a year.



Most people participate in community based cultural experiences – markets, locally made products, visiting galleries and attending festivals and events.



Major drivers of participation are entertainment, for happiness and well-being, community connection and to support local artisans and tourism

The main barriers to participation are lack of timely promotion/ finding out too late, general lack of information, lack of activities aligned to personal interests and being too busy.

TOP 5 MOST VISITED VENUES FOR ARTS AND CULTURAL EXPERIENCES

- Ningaloo Centre
- Exmouth Cultural Arts Centre / ECAC
- Hospitality venues Whalebone and Froth Brewery
- 4. Markets (Town Beach and town centre)
- 5. Federation Park

"EXMOUTH IS UNIQUE — WE HAVE A
GORGEOUS LANDSCAPE AND MANY FOOD
AND BEVERAGE OPTIONS AND
OPPORTUNITIES FOR LIVE MUSIC. A GREAT
PLACE TO HAVE FESTIVALS SUITABLE TO ALL
AGES AND ABILITIES."

"IT'S HARD TO FIND QUALIFIED ARTISTS IN TOWN, AND THERE'S NO INCENTIVE FOR THEM TO INCLUDE EXMOUTH IN THEIR TOUR PLANS — [WE NEED MORE] FESTIVALS OR EVENTS TO DRAW THEM HERE."

SHIRE OF EXMOUTH / WARNANGURA PRIORITIES



THE OPPORTUNITY

Exmouth is positioned to grow arts and culture by connecting creativity with its world-class natural environment and international destination appeal with a focus on live performance, festivals and cultural tourism.

There's high demand for live music, festivals and Aboriginal cultural experiences that complement nature-based tourism and bring the community together. The town's mix of established artisans, markers and artists, local community, tourists and visiting creatives creates a unique advantage — with opportunity to hamess this through better pathways, programming and creative spaces.

With the Ningaloo Centre as a foundation and a growing creative sector, Exmouth can make arts and culture a stronger part of everyday life and a valued feature of the visitor experience.









SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

Highlighting Exmouth's unique role in regional arts positioning:

- Regional tourism hub
- Creativity shaped by nature and coast
- Live music and festival-driven energy and reputation
- Visiting talent meets established local artists
- Signature venues: Ningaloo Discovery centre and Tantabiddi Travelling Gallery
- Strong community art scene
- 2. Position arts and culture as a key driver of the Shire's lifestyle and visitor experience: Make arts and culture part of the everyday by embedding it in the Shire's social life through events, places and experiences that feel welcoming, familiar and fun. Focus on creativity, connection and local identity rather than formality or niche appeal, so that arts and culture is seen as something for everyone to enjoy and be part of.
- 3. Promote and package existing Shire-led activities as part of a cohesive arts and culture offering: Bring together existing Shire-run arts and cultural events under a clear, year-round program to improve visibility and community engagement. Use consistent branding, promotion and scheduling to create a stronger presence, with a focus on simple, cost-effective coordination and local collaboration.

EXPERIENCE

SHIRE OF EXMOUTH / WARNANGURA PRIORITIES



SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- Arts and cultural experiences targeted to the local community: In 'shoulder seasons,' deliver a program of arts and culture events targeted at local community and welcoming to visitors, with a focus on music, festivals, performing arts and outdoor film.
- 2. Arts and culture programs that engage young people: In partnership with local schools and community, develop youth-focussed programs / projects to nurture and inspire creative talent.
- Ningaloo Sky Festival developed as Exmouth's signature event: Establish
 the bi-annual Festival as a sustained and recurrent flagship event, with strong
 representation of local talent and programming for local community and
 visitors.
- 4. Nature-based tourism as a platform for arts and culture: Leverage established nature-based tourism experiences such as hiking trails, marine tours and astro-tourism as mediums for cultural storytelling and local art. Partner with tourism operators, Traditional Owners, and creatives to integrate cultural narratives, performances, installations or interpretation into existing visitor experiences.
- 5. Aboriginal-led cultural experiences developed in partnership with Traditional Custodians: Through partnerships with Traditional Custodians, DBCA, WAITOC and other stakeholders, support continued development of Aboriginal-led culture and arts experiences.

SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- 1. Improved coordination of arts and culture planning and resourcing. Consolidate planning and delivery of arts and cultural activity through a Shirewide approach that encompasses gallery programming and management, special events, community engagement and capacity building to strengthen arts and culture delivery and opportunity development.
- Expand the Shire's grant program to explicitly include arts and culture: The
 current community grants program is focussed on supporting self-sustaining
 community groups and club and promoting local economic development
 across three categories Major Events, Community and Sporting and
 Donations.
- Continued development as a film-friendly destination: Leverage the success of locally-filmed productions such as Whale Shark Jack (2025).
- 4. Develop a pathway for visiting creatives to contribute to local cultural life: Consider a seasonal 'call out' for visiting artists to contribute to local arts and cultural programs and events including with schools and community groups.
- 5. Support ECAC to diversify its showcase of local talent: Strengthen and broaden ECAC's role in the community beyond its current demographic, to include young people and travelling creatives.
- Business case and operational plan for Tantabiddi Gallery: Development of a business case and operational plan is required to support forward planning, proactive programming and optimise use of the space for local community, visitors and as part of the region's gallery network.
- 2. A public art framework: The framework should incorporate a simple masterplan, policy and initiatives including public art trails, providing curatorial direction that strengthens cultural identity.
- 3. Flexible, multi-purpose public performance spaces: Equip existing and future public spaces with infrastructure to support outdoor performances, music, movies (power, lighting, loading, access). Ensure Federation Park improvements support arts and culture activities. Continue to optimise use of Ningaloo Function Centre.

CAPACITY AND INVESTMENT





SHIRE OF CARNARVON / GWOONWARDU PRIORITIES



deemed average or below, with most people engaging in activities a few times a year. 22.7% Average Above aver... Poor

JAK GASCOYNE REGIONAL ARTS PLAN

Major drivers of participation are community connection, for happiness and well-being, to be entertained and to support the local economy.

The main barriers to participation are lack of timely promotion/finding out too late, being too busy, activities scheduled at inconvenient times and lack of activities aligned to personal interests.

STAKEHOLDERS TOLD US:

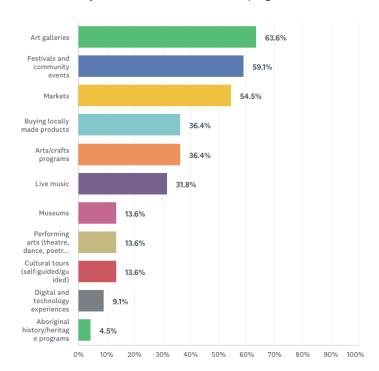
- There is a need for more funding, grants and investment to grow cultural activity and support local artists and cultural groups
- More communication and promotion is needed to support participation and awareness
- Large-scale events, Aboriginal-led experiences and inclusive community festivals are critical for community connection and cohesion, identity and tourism development
- There is an opportunity to better integrate and 'package' arts, culture and tourism experiences, to unlock local economic potential and reposition Camarvon's reputation and profile
- Safe, welcoming and connected spaces like the Arts Hub and Gwoonwardu Mia are highly valued; venue accessibility and future flexibility are important
- · Volunteer fatigue, limitations on skills and technical support are holding back delivery of cultural programs and events
- Arts and culture is often not prioritised or recognised for its value and contribution to community identity and wellbeing, particularly for young people. Strong, consistent and committed leadership is needed.

Most people participate through art gallery visits festivals and community events, markets, arts and craft programs and live music.

Availability of arts and cultural experiences in Carnarvon are

13.6%

9.1% 4.5%



TOP 5 MOST VISITED VENUES FOR ARTS AND CULTURAL EXPERIENCES

- Library
- Art Gallery
- Civic Centre
- Art Hub
- Gwoonwardu Mia Cultural Centre

"IN OUR CO-WORKING HUBS, WE FEEL CONNECTED TO OTHERS, WE COLLABORATE AND CREATE WAYS TO MAKE THINGS BETTER. THE HUB BECOMES A SAFE PLACE — THIS IS WHERE TRUE COMMUNITY BEGINS."

"THE COSTS AND LACK OF SKILLED **TECHNICIANS IN REGIONAL AREAS MAKES** [ARTS AND CULTURE] EVEN HARDER."

SHIRE OF CARNARVON / GWOONWARDU PRIORITIES



THE OPPORTUNITY

Carnarvon is uniquely positioned to lead as a cultural and creative anchor for the Gascoyne region – serving as a vital link in the state touring circuit between Geraldton and Karratha, particularly for the performing arts and Aboriginal-led experiences.

Carnarvon is home to significant cultural infrastructure, including the Civic Centre precinct, Gwoonwardu Mia, the Space and Technology Museum, and the Library and Art Gallery. The future of arts and culture lies in its power to foster community cohesion, intergenerational connection, cultural healing and economic revitalisation.

There is strong appetite for inclusive events, Aboriginal-led experiences, and cultural spaces that build pride and connection. Building on the Shire's existing commitments and current initiatives, sustainable investment in funding, promotion, skills development and cross-sector partnerships will strengthen its place in Western Australia's creative economy and support Carnarvon's repositioning as a vibrant, creative and culturally confident community.









SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

1. Highlighting Carnarvon's unique role in regional arts positioning

- Multicultural and First Nations identity
- Visual and performing arts, touring hub
- Renowned, established artists
- Signature venues: Gwoonwardu Mia, Camel Lane, Art Gallery
- Culture expressed through food, music and markets
- Showcase and connector: Gascoyne Arts Awards and Carnarvon Art Hub

2. Arts and culture elevated in Carnarvon's place and destination brand: Position arts and culture alongside heritage, environment, food, resilience, pride and diversity to strengthen Carnarvon's identity and contribute to the Shire's social connection, vibrancy and wellbeing.

3. Packaging and promotion of existing Shire-led activities as part of a cohesive arts and culture offering: Bring together arts and cultural activities under a clear, year-round program to improve visibility and participation. Opportunities to support consistency include streamlining 'what's on' content across the Shire, state government, tourism and other websites, unifying tone and branding across communications touchpoints, and dedicated content profiling Carnarvon's cultural life – including events and artist call outs.

EXPERIENCE

GASCOYNE REGIONAL ARTS PLAN

SHIRE OF CARNARVON / GWOONWARDU PRIORITIES



SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- 1. Strengthened reputation as north west events and touring hub: Activate Camel Lane Theatre as a regional touring venue and connector through high-quality programs and partnerships with touring bodies. Grow signature regional events such as the Gascoyne Food Festival and Jamba Nyinayi Festival, expanding their cultural reach and regional appeal. Maintain support for community-led programming and special events that reflect local identity and encourage grassroots participation.
- 2. Public art as a distinct attraction and showcase of community identity:
 Promote Camarvon's public art and mural trail as a distinct cultural attraction.
 Develop a public art masterplan to guide future commissions, enhance visibility and support storytelling, wayfinding, and tourism through curated trails and interpretive signage.
- 3. Creative programs for children and young people that build skills, wellbeing and future cultural participation: Support youth-focused creative programs that build skills, confidence and cultural connection. Foster cultural mediums such as dance (including existing initiatives for women and young boys) as an intergenerational connector for creative innovation and tradition.
- 4. Aboriginal participation and engagement in cultural activities: Support and grow Aboriginal-led cultural expression through dance, language, visual art and on-Country experiences. Build on momentum of emerging woman's groups, youth performance and Camarvon Art Hub to celebrate culture, foster participation and support emerging artists.

SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- The Arts Hub as a sustained, inclusive community space: Continued support for the Arts Hub as a space fostering creativity, inclusion and wellbeing. Ongoing programs, workshops and creative resources should strengthen community connection, support emerging talent and be a platform for cultural participation across all ages.
- Local capability in performing arts, technical production and event delivery. Technical skill development in performance and production to improve utilisation of Camel Lane Theatre via access to tertiary and vocational training, mentoring and hands-on learning.

CAPACITY AND INVESTMENT

- Commercial and marketing support for established visual artists:
 Strengthen visibility, market reach and commercial opportunities for established artists by supporting promotion, distribution, strategic partnerships and platforms for showcasing and selling work across the region and more broadly.
- 4. Sustainably resourced arts and culture programs and services to support regional leadership role: With state government, secure core operational funding to maintain dedicated arts and culture roles within the Shire. Ensure roles are clearly defined with responsibility for program development and coordination, partnerships and community engagement, funding development and cultural planning.

SHIRE OF CARNARVON / GWOONWARDU PRIORITIES

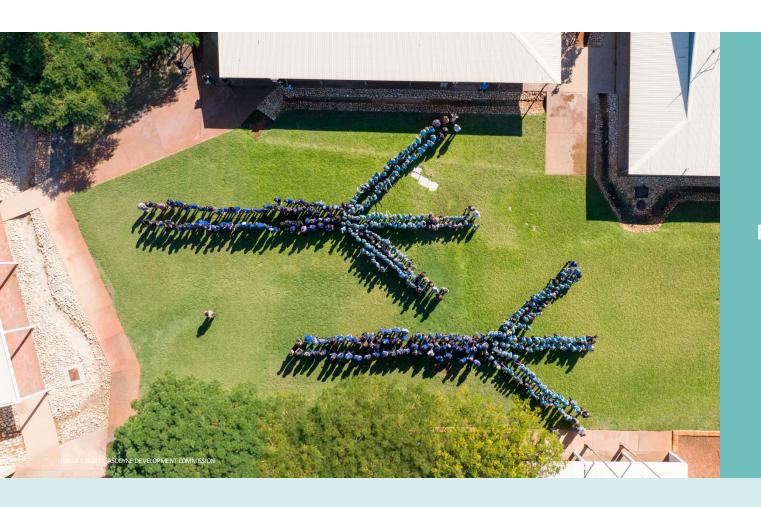
GASCOYNE PEGIONAL APTS PLAN

SHIRE PRIORITIES TO SUPPORT REGIONAL GOALS

- Gwoonwardu Mia strengthened as a leading regional hub for Aboriginal culture and creative experiences: Support governance, programming and operations in partnership with Traditional Owners, local Aboriginal organisations and the WA Museum. Enhancements to outdoor performance spaces and back of house facilities to diversify and extend use of the centre for.
- 2. Investment in key cultural infrastructure including Camel Lane Theatre, Art Gallery and the Foreshore as vibrant creative precincts: Undertake staged upgrades to facilities, amenities and technical equipment to support cultural programming and community use. Align Shire infrastructure planning with arts, tourism and urban development strategies.
- 3. Delivery of outdoor event space in line with Carnarvon Activation Plan: Progress design, approvals and funding for outdoor event infrastructure in key locations where identified. Integrate site planning with event delivery needs including power, shade, lighting and vehicle / patron accessibility to ensure flexibility for diverse cultural and community uses.
- 4. Place-based public art integrated into revitalisation and capital works: Develop a public art masterplan to ensure existing and proposed works' cohesion, quality and relevance to place and cultural identity, as an integrated collection. Embed public art commissioning into town centre upgrades, new builds and capital works. Engage local and visiting artists and community in concept development and enable mentoring and skills development opportunities.







APPENDIX PRELIMINARY ARTS AND CULTURE AUDITS

PRELIMINARY REGIONAL AUDIT - SHIRE OF CARNARVON



Arts organisations Events organiser Creality

Arts organisations Arts Society Gascoyne Arts Society
Arts organisations Choir group Carnarvon Community Choir

 Cultural tourism
 Interpretive Centre
 Pioneer Cemetery

 Cultural tourism
 Cultural tours and experiences
 Astrotourism Tours

 Cultural tourism
 Visitor Centre
 Carnarvon Visitor Centre

Cultural tourismInterpretive CentreHMAS Sydney Memorial and TrailCultural tourismCultural tourism and experiencesAboriginal Cultural Tourism - tours

Events and programs Public art trails Public Art Trail Library and archives Events and programs Digital collection Events and programs Library and archives Local history collection Cultural festivals Carnaryon Festival Events and programs Events and programs Cultural festivals Gascoyne Food Festival Events and programs Cultural festivals Jamba Nyinayi Festival Public art trails Carnarvon Mural and Art Trail Events and programs

Venues and spaces Interpretive Centre Gwoonwardu Mia - gallery shop, training café, conference room, gardens

Venues and spaces Interpretive Centre Gwoonwardu Mia - permanent exhibition Buriganiya Wanggaya

Venues and spaces Community Centre / Hall (multipurpose) Civic Centre (incl woolsheds and surrounds)

Venues and spaces Theatre Camel Lane Theatre and Cinema

Venues and spacesArt GalleryCarnarvon Art GalleryVenues and spacesLibrary and archivesCarnarvon Library

Venues and spaces Museum Carnarvon Space and Technology Museum

 Venues and spaces
 Cultural heritage precinct
 Carnarvon Heritage Precinct

 Venues and spaces
 Museum
 Railway Station Museum

 Venues and spaces
 Museum
 Shearing Hall of Fame

 Venues and spaces
 Interpretive Centre
 One Mile Jetty Centre

Venues and spaces Community Centre / Hall (multipurpose) Jubilee Hall

Venues and spacesRecreation and sportingCarnarvon Yacht ClubVenues and spacesRecreation and sportingCarnarvon Bowls ClubVenues and spacesRecreation and sportingCarnarvon Race Course

Venues and spacesRecreation and sportingShire buildings at sporting groundsVenues and spacesVisual artistsCarnarvon Community Arts Hub

PRELIMINARY REGIONAL AUDIT - SHIRE OF EXMOUTH



Cultural tourism Interpretive Centre Ningaloo Centre - Aquarium and Discovery Centre

Cultural tourism Cultural heritage precinct Vlamingh Head Lighthouse
Cultural tourism Interpretive Centre Norwegian Bay Whaling Station

Cultural tourism Cultural heritage precinct Potshot Memorial

Cultural tourismCultural tours and experiencesNingaloo Reef Tours - variousEvents and programsCommunity eventsArtquest annual arts eventEvents and programsCommunity eventsExibald arts exhibitionEvents and programsPublic art trailsNingaloo Trails

Events and programs

Community events

Ningaloo Trails

Ningaloo Sky Festival

Natural heritage Natural Parks and Reserves Ningaloo Coast World Heritage Area

Natural heritage Natural Parks and Reserves Cape Range National Park

Venues and spaces Interpretive Centre Ningaloo Centre

Venues and spacesVisitor CentreNingaloo Centre - Visitor CentreVenues and spacesArt GalleryNingaloo Centre - Tantabiddi Gallery

Venues and spacesArt GalleryExmouth Cultural Arts CentreVenues and spacesLibrary and archivesExmouth Public LibraryVenues and spacesCommunity Centre / Hall (multipurpose)Exmouth Town Hall

Venues and spacesOutdoor venueFederation ParkVenues and spacesOutdoor venueTown Beach

Cultural tourism Interpretive Centre Ningaloo Centre - Aquarium and Discovery Centre

Cultural tourismCultural heritage precinctVlamingh Head LighthouseCultural tourismInterpretive CentreNorwegian Bay Whaling Station

Cultural tourism Cultural heritage precinct Potshot Memorial

Cultural tourismCultural tours and experiencesNingaloo Reef Tours - variousEvents and programsCommunity eventsArtquest annual arts eventEvents and programsCommunity eventsExibald arts exhibitionEvents and programsPublic art trailsNingaloo Trails

Events and programs Community events Ningaloo Sky Festival

Natural heritage Natural Parks and Reserves Ningaloo Coast World Heritage Area

Natural heritage Natural Parks and Reserves Cape Range National Park

Venues and spaces Interpretive Centre Ningaloo Centre

Venues and spaces Visitor Centre Ningaloo Centre - Visitor Centre





Arts organisations Arts Society Shark Bay Arts Council
Arts organisations Crafts and makers Denham Crafters

Arts organisations Performing arts group Shark Bay Entertainers (former group)

Cultural tourism Visitor Centre Monkey Mia Conservation Park Dolphin Information Centre

Events and programsCommunity eventsBeats in the BayEvents and programsCommunity eventsShark Bay Fiesta

Events and programsArtists in residenceArtist residencies - variousEvents and programsPerforming artistsUnder 18s Musician DiscoveryEvents and programsEvents managementGascoyne Food Festival

Events and programs Public art Youth Week Aboriginal Art Mural Events and programs Community events Mental Health 'Arts in April' month

Events and programs Artists in residence By the Bay

Events and programs Community events Dark Sky Astronomy - Where science meets culture

Events and programs Crafts and makers War on waste - creating with pre-loved items

Performing artists Comedy road trips Events and programs Events and programs Crafts and makers Winter Festival Markets Events and programs Community events Generative AI Workshops Community events Bloodbeats music for life tour Events and programs Community events Events and programs School holiday programs Natural Parks and Reserves

Natural heritageNatural Parks and ReservesShark Bay World Heritage AreaNatural heritageNatural Parks and ReservesMonkey Mia Conservation Park

Venues and spaces Interpretive Centre Shark Bay World Heritage Discovery Centre

Venues and spacesArt GalleryRose de Freycinet GalleryVenues and spacesLibrary and archivesCommunity Resource Centre

Venues and spacesOutdoor venueShark Bay ForeshoreArts organisationsArts SocietyShark Bay Arts CouncilArts organisationsCrafts and makersDenham Crafters

Arts organisations Performing arts group Shark Bay Entertainers (former group)

Cultural tourism Visitor Centre Monkey Mia Conservation Park Dolphin Information Centre

Events and programs Community events Beats in the Bay
Events and programs Community events Shark Bay Fiesta

Events and programs Artists in residence Artist residencies - various





Arts organisations Crafts and makers Junction Craft Group

Cultural tourism Hospitality venue Gascoyne Junction Pub & Tourist Park

Cultural tourismHospitality venueMount Augustus Tourist ParkEvents and programsCommunity eventsStories of the Gascoyne

Events and programsCommunity eventsANZAC DayEvents and programsCommunity eventsMusic in the ParkEvents and programsCommunity eventsJunction Gymkhana

Events and programs Cultural tours and experiences Stargazing in Gascoyne Junction

Events and programs Regional events Gascoyne Food Festival - Flavours of the Gascoyne

Events and programs Regional events Gascoyne Food Festival - Biggest BBQ

Events and programs Community events Junction Races & Gymkhana Community events Kennedy Range Camp Draft Events and programs Events and programs Community events Landor Races & Gymkhana Natural heritage Natural Parks and Reserves Kennedy Range National Park Natural heritage Natural Parks and Reserves Mount Augustus National Park Venues and spaces Community Centre / Hall (multipurpose) Gascoyne Junction Town Pavillion

Venues and spaces Community Centre / Hall (multipurpose) Shire of Upper Gascoyne Council Chambers
Venues and spaces Museum Gascoyne Junction Historical Museum

Venues and spaces Community Centre / Hall (multipurpose) Gascoyne Junction CRC

Venues and spaces Community Centre / Hall (multipurpose) Gascoyne Junction Town Amphitheatre

Venues and spaces Outdoor venue Gascoyne Junction Town Oval

Venues and spaces Outdoor venue Two Rivers Memorial Park and amphitheatre

 Venues and spaces
 Outdoor venue
 Junction Race Course

 Venues and spaces
 Outdoor venue
 Landor Race Course

Venues and spacesOutdoor venueWaterholeVenues and spacesOutdoor venueHackers HectareArts organisationsCrafts and makersJunction Craft Group

Cultural tourism Hospitality venue Gascoyne Junction Pub & Tourist Park

Cultural tourism Hospitality venue Mount Augustus Tourist Park













